Port Authority of NY & NJ
John F. Kennedy International Airport

JFK Redevelopment Program Overview

January 2020
Governor’s Vision Plan 2017

Stated Guiding Principles:

- Create a more unified, interconnected terminal layout
- Simplify the on-airport roadway network
- Airside improvements to reduce ground delays
- Increase capacity of the AirTrain
- Improve roadway access (Van Wyck expansion) and expand rail mass transit to JFK
- Develop state-of-the-art cargo facilities
- Centralize parking facilities
- Ensure world-class amenities
Governor’s Vision Plan 2017

Timeline

2017 Governor Cuomo announces Vision Plan
2018 Governor announces Terminal Developers
2020 Ground Breaking
Completion Date 2025
**Current Issues and Challenges**

**Airside**
- Gates too small for current aircraft fleet
- Cul-de-sacs around T1, T2 & T7 leads to pushback onto taxiways
- Lack of Ground Service Equipment (GSE) space
- Lack of buffer time allowed between flights on gates

**Terminals**
- Old age and obsolescence
- Designed before 9/11

**Roads & Parking**
- Lack of capacity on roads
- Roadway Network is confusing
- Frontages very overloaded

**Utilities**
- Lack of capacity in network
- Limited resiliency in case of failure
- End-of-life assets
Current Issues and Challenges

Particular **Customer Experience** issues include:

- Overcrowding in terminal buildings in peak times
- Significant delays for arrival and departing passengers resulting from lack of facilities
- Overcrowding on the frontage roads
- Inter-terminal wayfinding for connecting passengers is difficult
- Complex journeys and unclear wayfinding in a number of terminals
- Very long walks in some locations
The front-end of the document includes high-level text on the robust history and context of JFK, covering — global, regional, and local perspectives.

Following Requirement for Performance of Work (RPW) and PA Standards & Guidelines, the back-end of document includes detailed descriptions of touchpoints: design drivers, qualities and values, design references and tools that apply to each touchpoint.
ACI Airports Customer Experience Accreditation

1. ACI Customer experience Level 2 accreditation achieved for JFK, EWR and LGA in 2019 – best submission to ACI so far in ACI-NA
2. Working to achieve Level 3 accreditation (no ACI-NA airport has level 3)

ACI ASQs

1. Key independent measure of customer satisfaction
2. Significant opportunities for improvement at JFK
3. ASQs part of performance management for future operations
4. PA working with ACI on survey improvements
Development Considerations

• **Terminal capacity** – expands capacity to support growth in passenger demand from 60 million annual passengers (MAP) today, growing in line with the forecasts.

• **Customer experience** – dramatically enhances the end-to-end customer experience through innovation and global best practices

• **Design excellence** – creates exceptional design and aesthetics

• **Security** – leverages state-of-the-art technologies, systems, and protocols to protect the traveling public while maintaining a seamless and efficient customer journey

• **Sustainability** - Using principles of sustainability (e.g., materials, systems, energy sources) and resiliency

• **Access to airport** – complementary with improved airport access initiatives (e.g. expanded frontage roads, drop-off/pick-up zones, parking, connection to AirTrain, etc.)

• **Technology**

• **Community Involvement** - MWBE participation

• **Expedited Schedule**
Redevelopment Plan 2019

Major new north side international terminal on footprint of Terminals 6 and 7

Additional hard stands for aircraft parking and IROPS

Major new south side 23 gate international terminal on footprint of Terminals 1, 2, and 3

JFK Central and Ground Transportation Hub

Expansion of Terminal 4 to replace Terminal 2 and add capacity

2 gate expansion of Terminal 8 and reconfiguration of existing gates*

Higher capacity road and AirTrain network

Major new north side international terminal on footprint of Terminals 6 and 7

*Coordinated with but not part of Redevelopment

January 2020

Program Overview
Simplification of road system to:

• Add capacity
• Improve the Journey
• Release land to add capacity (Reducing loops reduces intersections and roadway space)

Improved security through 105ft offset to curb and 300ft to parking from building façades where possible

Improved safety and passenger service by providing capacity for everyone to have a curb for drop-off and pick-up

Reduced frontage congestion through multiple curbs

Proposed road layout releases 20 acres of land to enable development of the Ground Transportation Center and future development (JFK Central)
Now - 5 Loops and 2 Accesses
Future - 3 Loops and 2 Accesses
GTC + JFK Central

Axonometric

Level 4 - Podium
Level 3 - Parking
Level 2 - Parking
Arrivals Level - GTC
T1
T4
Roadways and Utilities

- **Airport-wide Roadways Network**

- **Utility Systems:**
  - Electrical Service (5kv/15kv)
  - Fuel Distribution
  - Chilled Water
  - Medium Temperature Hot Water (MTHW)
  - Communication
  - Natural Gas
  - Storm Water
  - Sanitary
  - Potable Water
<table>
<thead>
<tr>
<th><strong>Capacity</strong></th>
<th>Parking: Approx. 3,500 spaces</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Area</strong></td>
<td>Approx. 1.5M Sq. Ft.</td>
</tr>
<tr>
<td><strong>Impacts on Existing Facility</strong></td>
<td>Demolition of existing Blue and Green parking lots (surface) and Blue and Green Garages</td>
</tr>
</tbody>
</table>
Central Substation 2

- 40 MVA capacity substation between T2 and T4 to provide additional power to the CTA
Project Goal/Purpose:

- Integrate new terminal layout into existing JFK airside system. Ensure a seamless and safe connection for aircraft movement between taxiway and terminal aprons.

- Airfield interfaces are coordinated with the Facility’s Taxiway A/ B SGR rehabilitation
Project Scope:
- This project is related to the Airport Delay Reduction Strategy.
- This project will reduce traffic congestion in the southeast quadrant of the airfield by extending existing Taxiway K4 to the east and to the west.
- It will also provide an alternative route for Runway 22L/R arrivals to T1/T2/T8 and reduce conflicts in the central “Times Square” area of the airfield.
**Project Scope:** Purchase 15 additional cars, add two additional storage yard tracks, expand the transition zone track, extend the existing Operations and Maintenance Facility and upgrade the train control system.
NYSDOT Managed Use Lane (Van Wyck Expressway)

Project Scope:
- Provide an additional managed use vehicular travel lane for HOV 2+ (including occupied taxi & FHV) inbound and outbound on the VWE between the Kew Gardens Interchange and JFK Airport
- VWE exit and entrance ramps reconfiguration and replacement of overpass bridges: 22 existing bridges, 1 new bridge – including 4 LIRR bridges

Coordination with JFK Redevelopment:
- Project from the New York State DOT on the main transportation corridor providing access to/from airport
- Coordinated with PANYNJ on construction logistics and management of lanes closures
Project Scope:
• Hardstand redevelopment at Hangar 15/16 site providing additional hardstands and deicing positions
• Building 15/16/former 216 abatement and demolition
• Apron repaving/reconfiguration at Hangar 19 site
• Grading and drainage, utilities protection, and AOA fence relocation and installation of Perimeter Intrusion Detection System (PIDS).
JFK AA/BA Terminal 8 Colocation

PROJECT OVERVIEW

American Airlines

BRITISH AIRWAYS

MERCHANT

INGÉRIE

AECOM

Holt

CONSTRUCTION
OBJECTIVES OF THE DEVELOPMENT PLAN:

- Accommodate BA and other partners operations in existing T8

- To accommodate new AA schedule in which all current AA 767 are replaced by 777-200 aircrafts

- To install new screening subsystem and new CBR area
THE NEW T8

- 130,000 SF OF NEW-BUILT AND REFURBISHED AREAS
- 2 NEW WIDE BODY GATES, 3 NEW HARDTSANDS, 3 GATES UPGAUGED TO WIDE BODY
- EXPANDED ATO, SECURITY SCREENING, HOLDROOMS & LOUNGES
EXISTING & NEW T8

Existing

New
JFK AA/BA Terminal 8 Colocation

PROJECT OVERVIEW

American Airlines  BRITISH AIRWAYS

CONTACT: PALMINA WHELAN, AMERICAN AIRLINES
Palmia.Whelan@aa.com
Project & Team Overview
## Delivering the Vision Plan for JFK

<table>
<thead>
<tr>
<th>JFK Vision</th>
<th>The New Terminal One</th>
</tr>
</thead>
<tbody>
<tr>
<td>World-Class Facilities</td>
<td>✓</td>
</tr>
<tr>
<td>Terminal Integration</td>
<td>✓</td>
</tr>
<tr>
<td>Improved Roadways</td>
<td>✓</td>
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<tr>
<td>Easy Access</td>
<td>✓</td>
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<tr>
<td>Safety &amp; Security</td>
<td>✓</td>
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**Transform Customer Experience**

**Top Skytrax Terminal**
Redevelopment of JFK Terminal One

- 0.7 million square foot building
- 9 Widebody Gates / 1 Narrowbody Gate
- 45 acres (current T1 site)

- 2.8 million square feet building
- 22 Widebody Gates / 1 Narrowbody Gate
- 144 acres (current T1, T2 and former T3 sites)
The New Terminal One Team

Airline Sponsors
- Air France
- JAL Airlines
- Korean Air
- Lufthansa

Operating Partner
- REACH Airports
- Munich Airport

Architecture & Engineering
- PGAL
- Atkins
- Walter P. Moore
- Syska Hennessy Group
- RCGA

Project Management Office
- Lehrer
- Cumming
- Faithful + Gould

Financial Sponsors
- The Carlyle Group (Global Alternative Asset Management)
- JLC Capital Partners LLC
- MJE-Loop
- Ullico

Lead Contractor
- AECOM
- Tishman
Creating Opportunities for the Community & Region

Jobs

- 5,000+ local construction jobs
- 10,000+ permanent jobs with continuity from the current Terminal One

Local

- Creating opportunities for local firms and residents
- Prioritizing 35 local zip codes, Queens and NY/NJ

MWBE

- 30% MWBE participation goal across all disciplines and phases including at the Financial Sponsor level and professional services

Labor

- PLA with leading MWBE and local hiring provisions
- Building Trades investing through Ullico as a Financial Sponsor

Community Involvement

- Initiatives on education, workforce, environmental and business development
- JFK Airport Academy to upskill local workforce
Construction Phasing & Timeline
Current Site

Former T3 Hardstands
Construction Phasing

Completion of B (9 gates) - 2025

Completion of C (4 gates) - [2037]

Completion of A3 (3 gates) - 2024

Completion of A1/A2 (11 gates) - 2023

Legend
- Hardstands
- Widebody Gates (A380 Capable)
- Widebody Gates
- Narrowbody Gates
- Demolished Facilities
The New Terminal One Experience
Terminal Frontage
Departures Hall
<table>
<thead>
<tr>
<th>Project Sponsors</th>
<th>Terminal Operator</th>
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<tbody>
<tr>
<td>jetBlue – JFK Millennium Partners</td>
<td>Vantage Airport Group</td>
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<tr>
<td>RXR</td>
<td></td>
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<tr>
<td>American Triple Partners</td>
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Site overview

- T6 replaces the existing T7 across the T6 and T7 sites
- Seamless integration with T5 and AirTrain system
- New 3-level roadway system with improved roadway egress from T5
- Optimized airside layout
- New arrivals plaza and Ground Transportation Center
- Maintains Yellow and Orange Garages
The new T6

- 1.2 million square feet terminal
- 12 ADG V aircraft gates for domestic and international flights
- +70,000 square feet of concessions
- +30,000 square feet of airline lounge space
- New USCBP FIS
- Sized for 2050 passenger volumes
**DEPARTING CUSTOMERS**

**DEPARTURES LEVEL**

1. **CHECK-IN**
   - Full-service counters, self-bag drops, kiosks, 20’-30’ ceilings with skylights

2. **WELL-WISHERS**
   - View to airfield, skylight, concessions

3. **CHECKPOINT**
   - 11 checkpoint lanes total: 9 asl and 2 traditional (oversize) lanes with 23,000 sf of queueing

4. **REVEST**
   - Revestment with views to great hall, access to airline lounge

**CONCOURSE LEVEL**

5. **EAST CONCESSIONS HALL**
   - Concessions, 30’-40’ ceiling heights with central oculus skylight

6. **GATE T6-1 + T5 CONNECTION**
   - Accommodates narrow body or wide body aircraft (up to B787-9 with option for future A330-900)

7. **EAST CONCOURSE**
   - Hold room areas and blended concessions and hold room space

8. **CENTRAL CONCOURSE**
   - Hold room areas, concessions and blended concessions and hold room space

9. **WEST CONCOURSE**
   - Hold room areas, concessions and blended concessions and hold room space
ARRIVING CUSTOMERS

FEATURES
- Sterile Corridor for International Arrivals
- Connection with existing T5 Sterile Corridor System
- Busing Facility for ROPE
- New USCBP FIS
- Domestic Bag Claim
- Bag Recheck Facility
- Arrivals Plaza

STERILE CORRIDOR LEVEL
- Sterile Corridor
- International Arrivals
  - Triple height space, 50+ ceiling height, natural light and views to airfield

ARRIVALS LEVEL
- FIS with International Bag Claims
  - Access to restrooms prior to begin CBP process, high volume, open plan with (5) 285 LF devices, 2000 Pax per hour facility
- CBP Exit Corridor
- Meet and Greet
  - Re-check, seating and standing areas adjacent to CBP discharge, open plan with high volume ceilings, concessions
- Domestic Bag Claim
- Arrivals Hall
  - Open plan, high ceilings, concessions, PA welcome center, restrooms
- Arrivals Plaza
  - Connection to ground transportation center (taxi, FHV, Pov), busing, T5 and T6 AirTrain stations and yellow and orange garages
Project phasing

• Mid-2020 construction start, 2025 completion
• Phase 1:
  • Terminal building and concourses between existing T5 and T7
  • GTC and all roadways
• Phase 2:
  • Demolition of existing T7
  • Remainder terminal building and concourses
Contact information

Justin Ginsburgh
justin.ginsburgh@jetblue.com

Stephen Martin
SMartin@VantageAirportGroup.com
All information and program updates relating to JFK Redevelopment will be distributed by JFK Redevelopment Program Team key personnel in coordination with the JFK General Manager Office:

**JFK General Manager Office**
Charles Everett, Deputy Director, Aviation Department/General Manager, JFK
Teresa Rizzuto, Interim Deputy General Manager, JFK

**JFK Redevelopment Team**
Jim Heitmann, Assistant Director Development, Aviation
Catherine Cronin, Project Executive Redevelopment, Aviation
Jim Steven, Program Director
Ed Peralta, Deputy Program Director
JFK Redevelopment, Stakeholder Communication Manager

Questions, concerns and requests for information should be addressed to the program team key personnel identified above.
JFK Redevelopment will lead the discussions with the Terminal Developers to prepare the information and updates that will be shared in advance of the meetings:

- Terminal 1: TOGA and Carlyle Airport Group
- Terminal 6/7: JFK Millennium Partners (JetBlue Airways, Vantage Group, RXR)
- Terminal 8: American Airlines

- JFK Redevelopment Program Management Team and Terminal Developers’ Project Management teams will be collocated at Building 111

- An airport-wide Airport Operations Center (AOC) will also be at Building 111 for an integrated coordination / planning of airport operations and construction activities, real-time monitoring of construction activities and collaborative decision making during construction

- AOC will include JFK Operations, JFK Redevelopment, Traffic and Parking Management, PAPD, Terminal Operators, Terminal Developers, Federal Stakeholders
Program Updates protocol to communicate JFK Redevelopment updates to the airlines and the airport community

1. Airlines Kick-off Meeting – January 2020
2. JFK General Manager Monthly Meetings with Airport Community
3. Quarterly updates at the Airport Advisory Committee Meetings
4. Airport Affairs (Spring and Fall)
5. Monthly JFK Redevelopment Program Update Meetings and Newsletter
6. Weekly working group / airport redevelopment meetings
7. JFK General Manager Redevelopment Bulletins
8. JFK Redevelopment Website – postings, meetings dates and feedbacks platform

www.anewjfk.com
Preparing for operational issues during construction

Focus Areas

Working Groups

1. Airside
2. AirTrain
3. Traffic Management
4. Parking
AirTrain will remain in service through the JFK Redevelopment Program

During construction, short term service interruptions may occur – leveraging normally scheduled maintenance

Alternate service pattern is being developed in the CTA for a limited duration to construct Terminal 1
• Lessons Learned from LGA
  • Transportation Demand Management
  • Landside Operational Strategies
  • Roadway Geometric Improvements
  • Traffic Control Devices Implementation
  • Transportation Technology Deployment
Early Action ITS Deployments

- **Dynamic Message Signs**
  - Portable
  - Permanent
- **Traffic Cameras**
- **Travel Time Sensors**
- **Vehicle Detection**
  - Magnetometer
  - Radar
  - Image
- **License Plate Readers**
- **Pedestrian Analytics**
  (Over 350 Devices)
January 2020

Program Overview
Transportation Technologies | Data Hub

**DATA SOURCES (COMPLETED - IN PROGRESS)**

- **TRAFFIC DATA, MANAGEMENT SYSTEMS** (ARCH.) TMCs, VOLUMES, ATR
- **CONSTRUCTION (ROADWAY DEFINITION, PLANNED AND ACTIVE CONSTRUCTION, TMPs)**
- **TAXIS AND FHV REAL TIME & HISTORICAL DATA (OD, TRIPS)**
- **TRAFFIC DATA – ITS & IOT SENSORS, EVENT DETAILS, ALERTS, VOLUME, OCCUPANCY, ITS DEVICES (CCTV, VMS, PMVS)**
- **HISTORICAL TRAFFIC DATA: EXTRACT HISTORICAL DATA (DAILY REPORT)**
- **MTA TRANSIT OPERATION DATA (BUS ROUTES, HISTORICAL DATA)**
- **FACILITY SHUTTLES (PLANNED AND ACTUAL)**
- **NY511 – REG. TRANSP DATA EVENT, CCTV, VMS NYSDOT, NYCDOT, MTA.**
- **FLIGHTWARE (PAX, ARRIVALS, DELAYS, FORECAST)**
- **LGA TSA (LOCATION AND WAIT TIME)**
- **VERTICAL CLEARANCE DATA**
- **HERE TRAFFIC DATA: REALTIME TRAFFIC, CONNECTED VEH, SPEED**
- **WEATHER – NOAA (CURRENT, FORECAST, ALERTS)**
- **TRANS.COM DATA EVENTS, LINKS**
- **AVIATION EDGE FLIGHTS, DELAYS**
- **PA ALERTS**
- **WAZE DATA: TRAVEL TIME, SPEED, ROUTES, EVENTS**

**JFK Redevelopment Data Sources**

- **TRAFFIC SENSORS** (TRAVEL TIME, SPEED, VOLUME, OD)
- **DETECTORS** (RADAR, MAGNETIC, ACOUSTIC, QUEUE WARNING, CLASSIFICATION, OCCUPANCY, VOLUME, SPEED)
- **LICENSE PLATE READERS** (CLASSIFICATION, FHV, SPEED, TRAVEL TIME, OD)
- **TRAFFIC MONITORING CAMERA SYSTEM & VIDEO ANALYTICS** (BLOCKED LANES, SLOWDOWNS, INCIDENTS OD, CLASSIFICATION, QUEUE WARNING)
- **PARKING MANAGEMENT SYSTEM**
- **FHV DEMAND MANAGEMENT**
- **DETECTORS** (AVAILABILITY, COUNTS, OCCUPANCY)
- **CURBSIDE SENSORS** (AVAILABILITY, DWELL TIME)
- **ELECTRICAL VEHICLE CHARGING STATIONS**
- **AIRTRAIN** (AVL, APC)
- **DYNAMIC PARKING GUIDANCE SIGNS**
- **PEOPLE SENSOR** (FLOW, QUEUE LENGTH, DWELL TIME)
- **WAYFINDING SENSORS**
- **TRAFFIC SIGNAL SYSTEM** (TRAFFIC FLOW, SIGNAL TIMING, TMC, ATR)
- **CURBSIDE MANAGEMENT SYSTEM**

**Transportation Data Hub**

- DataMart
- Power BI Data Analytics & Reporting
- MapViewer
Transportation Management | Parking

Existing Conditions

**Long Term Parking**
6,905 spaces

**Red Parking**
1,900 spaces

**Orange Parking**
740 spaces

**Yellow Parking**
1,515 spaces

**Green Parking**
1,635 spaces

**Blue Parking**
2,110 spaces

**JFK Total** 14,805 spaces

9,690 demand
Working Groups

1. Airside
2. AirTrain
3. Parking
4. Traffic Management

Working Groups

Learning from Grayson & RWY 13L
Ongoing transparent dialogue – weekly basis
Forum for discussion
Include appropriate sub-groups as needed (e.g. bussing, customer experience)
Alignment of objectives and actions
PA Resources for communications
In October 2018, Governor Andrew Cuomo announced the formation of the 45 member JFK Redevelopment Community Advisory Council, composed of elected officials, community boards, business and nonprofit organizations, civic organizations and clergy. Advisory Council meetings are open to the public. For meeting dates, visit www.anewjfk.com

The Council is co-chaired by Congressman Gregory W. Meeks and the Queens Borough President*. The membership is divided into four committees:

**Business Development**  
Co-Chairs: State Senator James Sanders  
Hope Knight, President & CEO, Greater Jamaica Development Corporation

**Career/Workforce Development**  
Co-Chairs: State Senator Leroy Comrie  
Kevin Alexander, President & CEO, Rockaway Development and Revitalization Corporation

**Education**  
Co-Chairs: Assemblywoman Alicia Hyndman  
Dr. Berenecea Johnson Eanes, President of York College

**Environmental Stewardship**  
Co-Chairs: Assemblywoman Stacey Pheffer-Amato  
Barbara Brown, Co-Chair, New York Community Aviation Roundtable

*There is currently an Acting Queens Borough President until the existing vacancy has been filled.*
In October 2019, Governor Cuomo announced the first of a series of initiatives targeting job opportunities, business opportunities, and training and education initiatives to benefit the local communities around JFK Airport as part of the $13 billion airport redevelopment program.

- Jobs Recruiting Program
  Match job seekers in the local community with jobs in construction and airport operations.

- Second Chance Employment Initiative
  Provide job opportunities to formerly incarcerated individuals and others with past involvement in the criminal justice system.

- STEM Education Program
  Support science and technology education program for 300 local students to generate interest in aviation and aeronautics.

- Concessions Opportunities
  Provide concession opportunities to local retailers and restaurants. Develop training program to enable and equip local small businesses to qualify and compete for future concessions opportunities.
• 30% M/WBE goal across the entire Redevelopment Program
  - Early Works & Construction Phase – e.g. financing, professional services, support services, other ancillary needs
  - Operation Phase – e.g. retail concessions, support services, etc.

• Local Preference, targeted zip codes (Southeast, Southwest Queens, Rockaways, parts of Western Nassau County)

• Outreach & Diversity and Inclusion teams have been and will continue to host regular events to connect local and M/WBE businesses to Terminal Developers

Note: For the JFK Redevelopment Program, PANYNJ and NYS ESD Certifications will be accepted.
Community Information Center

JFK Redevelopment Community Information Center
144-33 & 35 Jamaica Avenue, Jamaica, NY
(718) 244-3834
JFKRedevelopment@panynj.gov | www.ANewJFK.com

External Affairs & Community Outreach Managers
Selvena N. Brooks-Powers & Nantasha Williams

Office Hours:
Mon, Tues, Wed, Fri – 9 AM- 5P; Thurs – 11 AM-7 PM

<table>
<thead>
<tr>
<th>Organization</th>
<th>Days</th>
<th>Times</th>
</tr>
</thead>
<tbody>
<tr>
<td>The New Terminal One Group</td>
<td>Every Tuesday</td>
<td>1-5PM</td>
</tr>
<tr>
<td>JetBlue &amp; JFK Millennium Partners</td>
<td>1st and 3rd Wednesday</td>
<td>1-5PM</td>
</tr>
<tr>
<td>American Airlines</td>
<td>1st Fridays</td>
<td>11-1PM</td>
</tr>
<tr>
<td>Queens Air Services Development Office</td>
<td>Every Thursday</td>
<td>11-5PM</td>
</tr>
<tr>
<td>Council for Airport Opportunity (CAO)</td>
<td>3rd Thursdays</td>
<td>3-6PM</td>
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</tbody>
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Next Steps

a. **Working Group kick-off meetings**

b. **Communications portal:** [www.anewjfk.com](http://www.anewjfk.com)

c. **Environmental Document**
   
   a. Four Public Information Sessions will be held on the following days: January 21\(^{st}\), 22\(^{nd}\), 23\(^{rd}\), and 29\(^{th}\)
   
   b. We are planning on receiving FONSI (Environmental Approval) by end of March 2020
   
   c. Minor works are planned to occur between now and March (e.g. pile testing, site survey/investigation)
   
   d. Major Construction will commence by Q2 2020
Thank you for Visiting
www.anewjfk.com