

JFK Redevelopment Program

Community Advisory Council Meeting

12.20.2021

Agenda

- **Welcome – Congressman Gregory W. Meeks and Borough President Donovan Richards**
- **Program Update**
- **Community Development Updates**
- **Community Engagement & Outreach**
- **MTA Bus Relocation**
- **Terminal Developer Updates**
 - **T1/The New Terminal One**
 - **T4/JFKIAT & Delta Air Lines**
 - **T6/JFK Millennium Partners**
 - **T8/American Airlines**
- **Q&A**

Welcome



Congressman Gregory W. Meeks
Co-Chair,
JFK Redevelopment Community Advisory Council



Queens Borough President Donovan Richards
Co-Chair,
JFK Redevelopment Community Advisory Council

JFK Redevelopment Community Advisory Council Co-Chairs

Congressman Gregory Meeks
Queens Borough President Donovan Richards

Congressman Meeks shared his appreciation for all the hard work done by everyone involved to make sure this project continues, with special commendations to the PANYNJ, the Terminal Developers and our community partners. After all the uncertainty with the pandemic, the economy, and negotiations, he is excited that we are back and ready to reengage, get back to work and bring resources to the areas surrounding the airport. As the Chair of the United States Foreign Affairs Committee, he stressed the importance of JFK being a landmark and world class airport for travelers entering the United States. This redevelopment will bring more jobs and business contracts to the community. He closed with Holiday Greetings and special thanks to all his partners in Government as this is a team effort.

Queens Borough President Richards thanked Congressman Meeks for securing the Federal money that ensured the continuation of this project. He also gave special commendations to the PANYNJ, the Terminal Developers and community partners on the historic nature of this work. As these opportunities become available, we will hold the PANYNJ and the Terminal Developers accountable for the community benefits we have been discussing. With 10 billion dollars of investment being made in our communities, everyone is being “deputized” to share this information far and wide. It’s a bright day with the potential of what JFK can become. He also gave special thanks to Governor Hochul. This was a labor of love, but the work now starts now. He closed with Holiday Greetings and well wishes for the New Year!

REMARKS & PANYNJ UPDATES FROM:

- JFK Redevelopment Community Advisory Council Facilitator, Dr. Stacie NC Grant
- Director, Government & Community Relations Aviation Redevelopment – NY, Hersh Parekh
- Community Outreach Manager, JFK Redevelopment, Rachelle Antoine
- Program Director, Business Diversity, Aviation Department, Suzette Bather-Taylor

Flashback: March 2020



Successful JFK Airport Community Advisory Council meeting with community leaders

Photo by Jeff Yapalater 0 comments Posted on March 6, 2020

JFK Redevelopment team is all smiles after a successful, information packed house at JFK

Key Dates	Milestones
Nov. 2019	T1 Lease Finalized
Dec. 2019	T8 Groundbreaking
Feb. 2020	T4 Lease Amendment Finalized
Q1/Q2 2020	JFKR EA Approval
Q1/Q2 2020	T6 Lease Finalized
Q2/Q3 2020	Site Mobilization & Early Works*

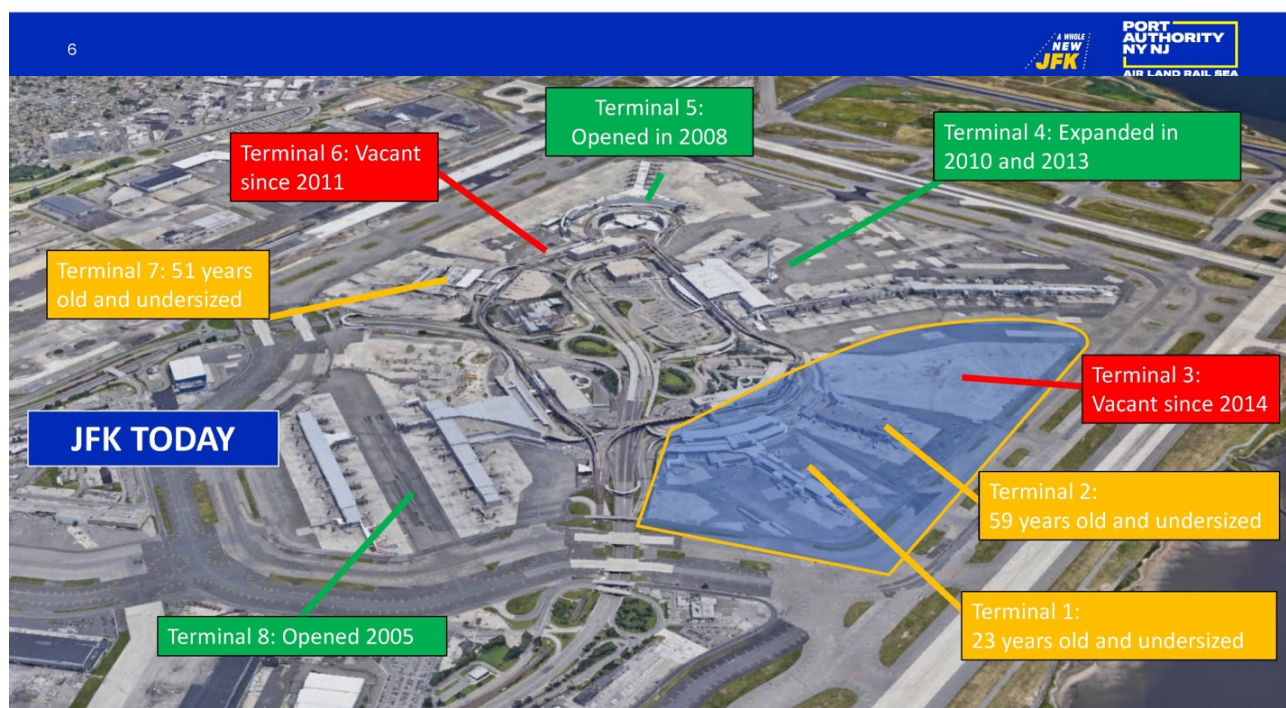
JFK Redevelopment: Program Update

The JFK Redevelopment Program is back on track!

After a 2-year delay caused by Covid-19, **all four of the terminal projects are now advancing**, a major step forward in the plan to transform JFK into a unified, 21st century global gateway.

Last week, Governor Hochul announced, and the PA Board of Commissioners approved, a restructured agreement with the **New Terminal One** to build a new **\$9.5 Billion international terminal** on the sites of the current Terminals 1 and 2 and vacant site of the former Terminal 3. The new 2.4 million square foot terminal will be the largest at JFK and anchor the south side of the airport.

The full \$9.5 billion expense of building the new terminal will be **privately financed** by NTO. The restructured deal and extraordinary level of private investment reflect a **significant vote of confidence** by the private sector in the future of JFK Airport.



JFK Redevelopment: Program Update

Terminal 1 (New Terminal One Consortium):	• \$9.5B brand new terminal; open 2026
Terminal 6 (JFK Millennium Partners):	• \$3.9B brand new terminal; open 2025
Terminal 4 (Delta Air Lines and JFKIAT):	• \$1.5B expansion / renovation; open 2023
Terminal 8 (American Airlines):	• \$400M expansion / renovation; open 2022

**Transformative \$15 billion of private investment
across 4 terminals**

JFK Redevelopment: Program Update

Private investment = \$15 Billion

PANYNJ investment = \$2.9 Billion

Leveraging public dollars at a 5:1 ratio

Total JFK investment = \$18 Billion

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NY NJ**

Community Development Job Opportunities



AIR LAND RAIL SEA

Terminal Senior Project Manager

- The JFK Redevelopment Program is currently seeking a motivated and experienced individual to provide project management oversight of the, design, and construction process by Terminal Developers in compliance with Port Authority initiative, policies, guidelines, codes, and regulations.
- The Terminal Senior Project Manager will be part of the program management team under HNTB Corporation, reporting to the Program Manager -Terminals within the purview of Aviation Redevelopment - New York and the Program Director of JFK Redevelopment at the Port Authority.
- **Minimum Qualifications:** Bachelor's degree in Architecture; 12 years relevant experience; 6 years project management experience; Expert user of Microsoft Office Suite – Word, Excel and Power Point; Demonstrates BIM/CAD abilities; Expertise in the use of program information management systems and financial systems; Experience in large-scale complex aviation and transportation programs and projects; Construction administration experience.
- For more information, if you have a candidate referral, or for complete job posting, please email jfkredvelopment@panynj.gov with "Inquiry| Terminal Sr. Project Manager" in the subject line. This position will remain open until December 31st, 2021.

Terminal Project Manager (multiple openings)

- The JFK Redevelopment Program is currently seeking motivated and experienced individuals to manage the Aviation Airside, Landside, and Utilities for terminal developments.
- The Project Manager will be part of the program management team under HNTB Corporation and act as the point of contact for Airside, Landside, and Utilities for the one of the Terminal Development projects under the JFK Airport Redevelopment Program.
- **Minimum Qualifications:** Bachelor's degree in Civil Engineering; 12 years relevant experience; 4 years project management experience; Expert user of Microsoft Office Suite – Word, Excel and Power Point; Demonstrated BIM/CAD abilities; Expertise in the use of program information management systems and financial systems; Construction experience in civil infrastructure projects.
- For more information, if you have a candidate referral, or for complete job posting, please email jfkdevelopment@panynj.gov with "Inquiry| Terminal Project Manager" in the subject line. This position will remain open until January 14th, 2022.

Terminal 1 Project Coordinator

- The JFK Redevelopment Program is currently seeking a motivated and experienced individual to act as the point of contact for Airside, Landside, and Utilities for the New Terminal 1 Development under the JFK Airport Redevelopment Program.
- The Project Coordinator will be part of the program management team under HNTB Corporation. The position reports to the Program Manager for the New Terminal One development which is within the purview of Aviation Redevelopment - New York and the Program Director of JFK Redevelopment at the Port Authority.
- The Project Coordinator will serve as the project liaison with airport stakeholders on behalf of development team. Provides leadership in key airport operations performance parameter monitoring and reporting. Oversees project coordination efforts with stakeholders and internal team members in a complex matrixed organization. Must have great coordination and communication skills.
- **Minimum Qualifications:** Bachelor's degree in Engineering/Architecture/Management; 5 to 7 years relevant experience; Expert user of Microsoft Office Suite – Word, Excel, Power Point; Ability to use program information management systems and financial systems;
- For more information or if you have a candidate referral, or for complete job posting, please email jfkdevelopment@panynj.gov with "Inquiry| T1 Project Coordinator" in the subject line. This position will remain open until January 14, 2022.

Construction BIM Specialist

- The JFK Redevelopment Program is currently seeking a motivated and experienced Construction BIM Specialist to be responsible for specific aspects of the project, including investigation, evaluation, and recommendation of solutions related to BIM and construction technology.
- Construction BIM Specialist will perform assignments under the direction of the BIM Manager and will lead independent tasks.
- **Minimum Qualifications:** Bachelor's degree in Architecture or relevant degree; Two years of architectural design or production
- For more information, if you have a candidate referral, or for complete job posting, please email jfkdevelopment@panynj.gov with "Inquiry| Cst. BIM Specialist" in the subject line. This position will remain open until January 7th, 2022.

Community Development L/M/WBE Participation

Project Readiness Boot Camp

- Facilitated by local M/WBE – R.F. Wilkins Consultants.
- 3 cohorts from May 24-June 10, with 44 local Tier 1 and Tier 2 M/WBEs.
- Virtual Graduation on June 17th
- Local MWBEs, including those who participated in the Boot Camp received solicitations for Early Works projects beginning June 30th.



Local M/WBE Success Stories

Project Name	Awardee	Tier	M/WBE Status	Contract Amount	Award Date	# of Local MWBE Firms Solicited	# of Boot Campers Solicited	# of Bidders	# of Boot Campers Bid	ALB a Boot Camper
PACKAGE #15 Electrical Panel Upgrade	Am Ny Electric Corp.	Ozone Park	MBE - B	\$ 363,908.00	10/5/2021	79	12	8	3	YES
PACKAGE #10 Second and Third Floor Interior Walls	Big L Enterprise, Inc.	Cambria Heights	DBE/MBE - B	\$ 403,870.92	10/4/2021	173	23	14	9	YES
PACKAGE #19 FIRE ALARM SYSTEM	RDS Industries, Inc.	Flushing	MBE - H	\$ 259,615.00	10/5/2021	77	9	8	5	No
PACKAGE #9 SECOND AND THIRD FLOOR RESTROOM RENOVATION	Lawrence's Contractor, Inc.	Springfield Gardens	MBE - B	\$ 755,000.77	10/4/2021	142	44	6	3	YES
PACKAGE #14 ELEVATOR RENOVATION	Am Ny Electric Corp.	Ozone Park	MBE - B	\$ 597,000.00	10/4/2021	142	44	5	3	YES
PACKAGE #17 MECHANICAL DUCTWORK INSTALLATION	Ensime Builders, Inc.	Rosedale	MBE - B	\$ 2,600,000.00	11/17/2021	142	44	8	4	YES
PACKAGE #16 NEW CHILLER - REBID	Ensime Builders, Inc.	Rosedale	MBE - B	\$ 2,300,000.00	11/22/2021	419	44	3	2	YES
PACKAGE #20 - General Condition Services and Building Work Via Work Order	Sun General Construction, Inc.	Queens Village	MBE - AI	\$ 1,000,000.00	11/22/2021	419	44	6	2	NO

ACDBE Certification

Definition: An Airport Concessions Disadvantaged Business Enterprise is a for-profit business entity, located on an airport that is engaged in the sale of consumer goods or services to the public.

Eligibility Criteria for Certification:

- 51% owned by individual or individuals categorized as economically or socially disadvantaged citizens or permanent residents.
- Domiciled at the airport or provide a service to the customers and/or concessionaires at the airport.
- Has size standards for program, industry, and Personal Net Worth (PNW).
- Site visits required.
- Applicant assigns its own North American Industry Classification System (NAICS) code(s).
- 90 days is given to complete new application with a grace period of 60 days.
- The application is available at the agency portal: <https://panynj.diversitysoftware.com/>
- Contact the certification hotline at 212-435-7888 or email certhelp@panynj.gov

Institute of Concessions (IOC)

Goal: Increase participation of diverse, local businesses at airport in-terminal concessions at JFK .

- September 19, 2019 - PANYNJ hosted first-ever, one-day Airport Concessions Orientation Symposium at Queens Borough Hall. The event was attended by hundreds of interested business owners and demonstrates the demand for concessions.
- Targeting diverse and local businesses, the IOC will **inform and train those with an interest in competing for future food & beverage and retail concessions opportunities** at JFK.
- Providing diverse businesses with the gateway they need to gain the **in-depth knowledge, understanding, practice, and application of key competencies necessary to successfully operate a concession** in an airport in-terminal setting.
- Proposed curriculum: Airports 101, Navigating Concessions, ACDBE Program, Design & Buildout of Concessions, Financial Investment & Return, Legal Operating Models, Logistics for Operating Concessions, Security Requirements, and Procurement Process.
- Identifying a **curated pipeline of educated and diverse concessionaires** that our partners can consider for competitive bidding on their concessions program at JFK.
- Anticipating **launch of IOC in Q1/Q2 2022**, to prepare for concessions opportunities coming to market!

Outreach Events

Unlock the Door to Contracting Opportunities at JFK Learn How to get Pre-Qualified – T4 & T6

- Tuesday, November 16th

Contracting Opportunities at T4 & T6

- Friday, December 17th

M/WBE Conferences

Competitive Edge Conference: Prepare to Take Off with a Whole New JFK

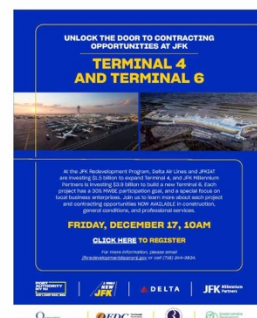
- Thursday, October 7th

NAMC – NY Tri-State Chapter: Doing Business with PANYNJ, featuring Aviation Redevelopment

- Tuesday, November 2nd

NYS MWBE Forum: Airports & MWBE Opportunities

- Thursday, December 16th



January 25th, 2022

Getting certified as a Minority & Women Owned Business Enterprise (M/WBE) can help you grow your business! M/WBE Certification gives you access to government contracts, networking events, inclusion in the Online Directories of Certified Businesses and much more.

Visit mwbejan22.eventbrite.com to register



Community Meetings

- United Neighbors Civic Association – November 9th
- Cambria Heights Civic Association – November 11th
- Queens Village Civic Association – November 16th

Community Events

- Gateway JFK 2021 Gala – November 4th
- Senator Leroy Comrie & The Family Life Foundation Turkey Distribution – November 19th
- JFKIAT Turkey Distribution – November 23rd

PAPD Recruitment Information Sessions

- Senator Leroy Comrie: Nov. 10th to Dec. 1st



Upcoming Port Authority Police Department


Virtual Information Sessions

Senator Leroy Comrie

- Thursday, January 13th – 1:00PM
- Thursday, January 20th – 6:00PM
- Thursday, January 27th – 12:00PM

Assembly Member Clyde Vanel

- Thursday, January 20th – 12:00PM



Rewarding work. With rewarding benefits.

Please join the Port Authority of New York & New Jersey and Senator Corbett for a informational session on PAFD recruitment

Location: Village
Dates and Time:

- Thursday, January 13th at 1:00 p.m.
- Thursday, January 20th at 6:00 p.m.
- Thursday, January 27th at 12:00 p.m.

RSPV Required:
https://forms.paoffice.com/light_clickview.htm

Start your journey at PAFDrecruit.com

The Port Authority of New York & New Jersey / Port Authority Police Department (PAFD) is an equal opportunity employer.



**PORT AUTHORITY
of New York
and New Jersey**
RUE LAURENCE, NEW YORK

Salary

The starting salary for a Police Officer is \$44,260 and increases to \$97,570 after one year of service.
• Annual salary after 10 years of service is up to \$109,430

Benefits

- Health and dental plans with 20% coverage
- Generous vacation plan
- Outstanding pensions after 20 years of service
- Tuition reimbursement

What we expect from you

• 20 years of age to apply to take the written exam
• 2 years of college and have not yet reached your 30th birthday at time of appointment to the Police Academy
• Minimum amount of 60 college credits from an accredited college or university or
• An honorable discharge from the United States Military after serving a minimum of ten full years of military service, active duty or a spouse of a disabled or deceased veteran

• Individuals who have not held three full years of full-time employment and are currently employed in any of the following categories: Licensed Security Guard, Sex Offense Law Enforcement or Corrections or TSA Agent

Citizenship

Citizenship Certificate must be located. Residency at the time of appointment to the Police Academy

Driver's License

Candidates must have a current, valid driver's license within 14 days of appointment to the Police Academy

Physical Fitness

Candidates must meet the medical and physical standards.

Scan here for more information about eligibility requirements



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Committee Updates

Meetings will return Q1 2022!

Updated Outreach Office Hours

144-33 & 35 Jamaica Avenue | Jamaica, NY

- The JFK Redevelopment Community Information Center is open three days a week.
- In-person assistance is available Tuesdays, Wednesdays, and Thursdays, from 9:00 am to 5:00 pm, by appointment only.
- Port Authority COVID-19 protocols are in effect.
- Please visit www.anewjfk.com to schedule an appointment with the MWBE Consultants, and Terminal Developers.



Event Space Reservation

- If you are looking for a space to host an event, the JFKR Community Information Center is available.
- Please fill out the JFKR Event Space Reservation Form:
<https://www.anewjfk.com/community-events-public-calendar/>

**THE PORT AUTHORITY
OF NY & NJ**

A WHOLE NEW JFK

JFK Redevelopment Event Space Reservation Form

Applicant Information

Full Name: _____ Date: _____
Last First MI

Organization: _____

Address: _____ Suite or Floor: _____
Street Address

City: _____ State: _____ ZIP Code: _____

Phone: _____ Email: _____

Event Details

Name of Event: _____ Date of Event: _____

Venue Space: ☐ Community Information Center, Max 15 (sitting) – 20 ☐ JFK Airport – Bldg 14, Max 33 (sitting or standing)

Start Time of Event: _____ Event End Time: _____ # of Attendees: _____

Equipment/Space Needs: _____

Purpose of Event: _____

Priority Consideration will be given to events with a nexus to the JFK Redevelopment Program. Please use the space below to describe how your proposed event is related to the JFK Program:

Signature _____
Disclaimer (See Reverse Page) _____

Signature: _____ Date: _____
Disclaimer

1

Partner Virtual Office Hours

Organization	Days	Times
M/WBE Compliance Consultants	Monday, Tuesday, Thursday (beginning July 6 th)	Monday - 12PM-2PM (virtual) Tues. & Thurs - 2PM-4PM (in-person at Community Office)
The New Terminal One	Monday-Friday	By appointment, new online booking system
JFK Millennium Partners	1 st and 3 rd Wednesday	1PM-5PM
American Airlines	1 st Fridays	11AM-1PM
Delta Air Lines / JFKIAT	Tuesdays	10AM-2PM

In addition to Partner Hours, additional office hours and appointments can be made with Terminal Developers

Contact Us

Virtual Office Hours:

Monday to Friday – 9 am - 5 pm
(718) 244-3834

JFKRedevelopment@panynj.gov

www.ANewJFK.com

JFK Redevelopment Community Information Center

Tuesday, Wednesday and Thursday – 9 am - 5 pm

144-33 & 35 Jamaica Avenue | Jamaica, NY

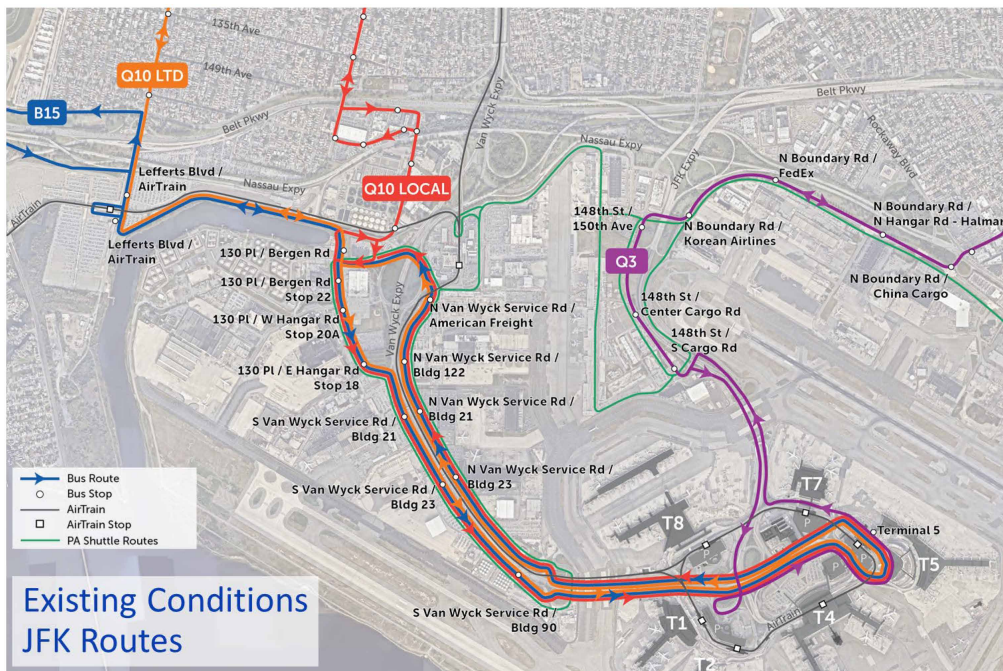
By appointment only

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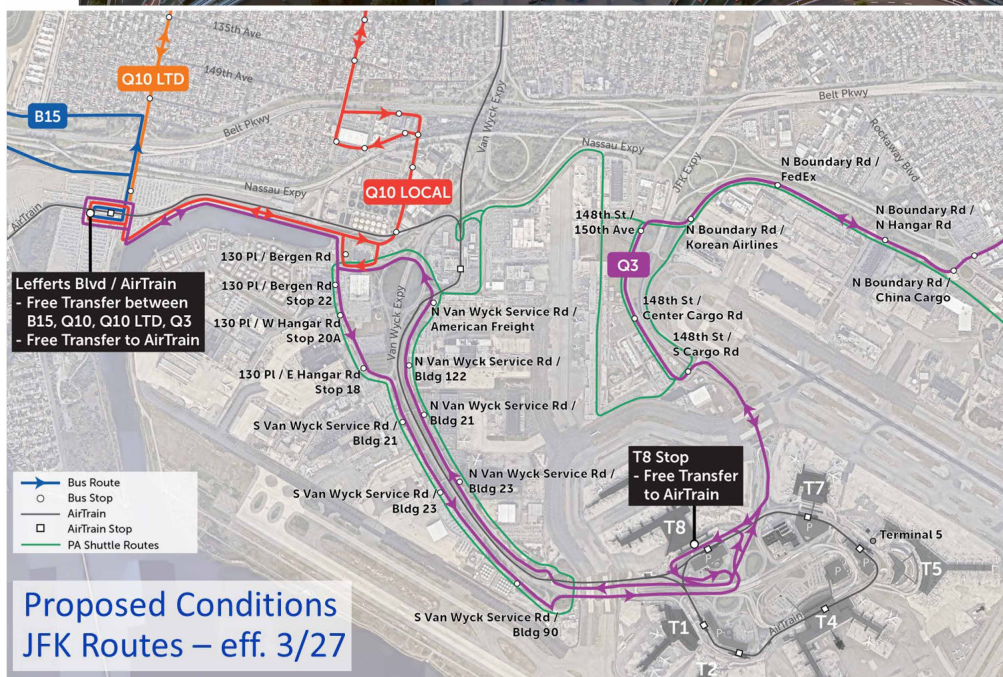
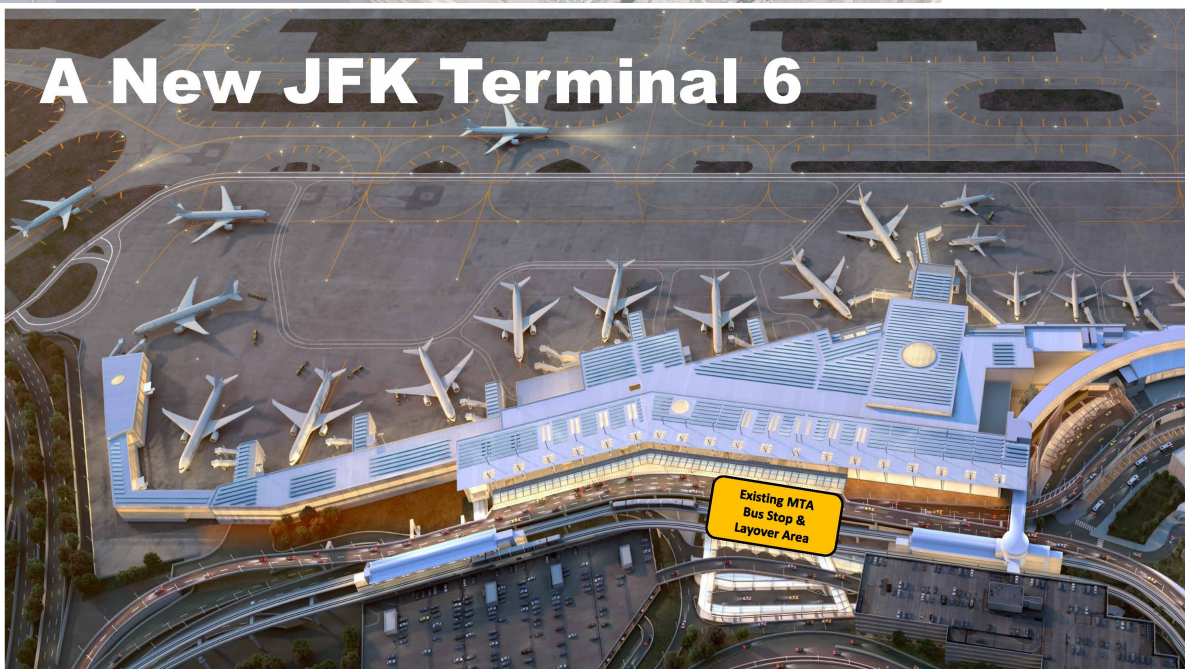
MTA Bus Relocation at JFK Airport



AIR LAND RAIL SEA



- Four MTA bus routes currently serve JFK's Central Terminal Area (CTA)
 - › B15
 - › Q10 Local
 - › Q10 LTD
 - › Q3
- All routes stop at Terminal 5
- AirTrain access
 - › T5 (all routes)
 - › Lefferts Blvd (B15 and Q10 LTD)



- The B15, Q10 Local, and Q10 LTD will temporarily change their JFK destination from Terminal 5 to the Lefferts Blvd AirTrain Station
- Each stop that these routes make at JFK will be served another way
 - › Terminal 5 and all other terminals will be served via the AirTrain
 - Free transfer at Lefferts Blvd AirTrain Station
 - › All other stops will be served via the Q3
 - Free transfer at Lefferts Blvd AirTrain Station and Terminal 8
- PA shuttle buses are available to board for free along the service roads to Federal Circle.

Frequency of AirTrain & Buses

- Per AirTrain standard operating schedules (Fall 2021), the Howard Beach line has an overnight frequency of **every 15 minutes**, changing to every 10 minutes for the morning peak
- Per MTA bus weekday schedules (October 2021), the JFK routes have average overnight frequencies of **every 15 to 60 minutes**, changing to 6 to 15 minutes for the morning peak

AirTrain Howard Beach Line	Frequency	Trips / Hour	MTA Buses	Q10 LTD		Q10 Local		B15		Q3	
				Frequency	Trips / Hour	Frequency	Trips / Hour	Frequency	Trips / Hour	Frequency	Trips / Hour
AM Peak	10 min	6	AM Peak	15 min	4	11 min	5.5	12 min	5	6 min	10
Midday	4.5 min	13	Midday	15 min	4	12 min	5	8 min	8	15 min	4
PM Peak	4.5 min	13	PM Peak	12 min	5	10 min	6	15 min	4	10 min	6
Evening	4.5 min	13	Evening	15 min	4	12 min	5	15 min	4	15 min	4
Overnight	15 min	4	Overnight	-	-	20 min	3	15 min	4	60 min	1

Outreach to Customers

Brooklyn and Queens Community Outreach

- Briefings for elected officials representing impacted communities, focusing on busiest bus stops
- Community Board briefings in Brooklyn and Queens
- MTA messaging and communications via buses, bus stops and website (see examples)

Airport Community Outreach

- Monthly General Manager's Meeting
- General Manager's Bulletin
- KAAMCO
- Security Badging Office communication
- Employee Parking Office communication
- JFK Airport website and social media

Bus Stop Information

Effective Sun, Mar 27

JFK AIRPORT REDEVELOPMENT PROJECT

MTA buses (B15 and Q10) will not serve this stop due to long-term construction

For transfers to the B15 or Q10:
Take the **Q3** to Lefferts Blvd

Visit our website at new.mta.info for more information.

Bus Stop Information

Effective Sun, Mar 27

JFK AIRPORT REDEVELOPMENT PROJECT

MTA Buses (B15, Q3, and Q10) will not serve Terminal 5 due to long-term construction

To use public transit, take the AirTrain to:

- B15 and Q10 at Lefferts Blvd
- Q3 at Terminal 8 or Lefferts Blvd

Visit our website at new.mta.info for more information.

SAMPLE



- The B15, Q10 Local, Q10 LTD, and Q3 are expected to return to the Central Terminal Area in 2026

Questions?

Question:

Will there be any improvement on connecting from Far Rockaway to JFK?

Answer:

At this time, this initiative is just related to the bus routes that serve JFK airport and routing them to Lefferts Boulevard while the construction of Terminal 6 is underway.

There are no planned changes currently. However, the MTA Queens Network Redesign will be evaluating the entire system and will take this question into consideration.



Moving Forward



- On December 13th, Governor Kathy Hochul announced that the Port Authority and The New Terminal One (NTO) had reached a revised agreement on key lease terms
- Thank you to Chairmen Meeks and Richards and the entire JFKR Community Advisory Council for your tremendous support of the project
- NTO represents the largest private investment ever committed to a U.S. airport terminal and will be the largest all international terminal at JFK
- NTO has selected a design-build team led by AECOM Tishman, which has managed construction of some of the world's most iconic buildings, and Gensler, a leading design and architecture firm specializing in aviation

Commitment to the Community



Jobs		10,000+ total jobs 6,000+ local construction jobs
Local		Creating opportunities for local firms and residents Prioritizing 37 local zip codes and Queens
Labor		Project Labor Agreement with leading MWBE and local hiring provisions Building Trades investing through Ullico as a Financial Sponsor
Community		Initiatives on education, workforce, environmental, and business development JFK Airport Academy to upskill local workforce
Sustainability		Green Energy and carbon reduction initiatives LEED Certification through construction and state-of-the-art operational capabilities Envision Certification to evaluate the sustainability of civil infrastructure
Diversity		30% M/WBE participation goal across all disciplines and phases; 3% SDVOB participation goal for design and construction work

\$49,104,692* in Total M/WBE Spend
72 M/WBE firms / 86 engagements

\$5,899,410 in Local M/WBE Payments
13 Local M/WBE firms / 16 engagements

Supported **50** organizations
29 student scholarships to Flight School

* All spend and engagement figures are as of 11/30/2021

Reducing Environmental Impacts

The New Terminal One has placed environmental sustainability front and center in its design, construction and future operations plans

- To reduce waste and reduce truck traffic on surrounding roads and in the local communities
 - Through its construction partners, NTO will recycle soil and debris on-site
 - NTO is coordinating with the PANYNJ on its plan to create an on-site barging facility and concrete batch plant
- NTO has committed to using electric buses to shuttle construction workers to the site
- Over 50% of the new terminal's energy supply will come from renewable sources, including on-site solar power generation; other eco-friendly features include rainwater-harvesting systems for use in building flush fixtures and irrigation
- On the airside, NTO has committed to capturing and recovering at least 60% of aircraft deicing fluid and 100% electrification of its ground service equipment fleet

Project Update

- 2.4 million square feet of terminal space to be built on site of the existing Terminals 1 and 2 and former Terminal 3
- Dramatically simplified airport roadway and redesigned frontage
- Arrivals/ departures hall and concourse with natural light and high ceilings
- Best in-class technology at check in and security line
- World-class customer experience with more than 300,000 square feet of dining, retail, lounges, and recreational space
- Concessions from iconic-local brands, offering passengers a uniquely New York sense of place with a Queens flavor
- Inspiring public art
- Family-friendly amenities



The New Terminal One will serve as a global gateway to the New York metropolitan area and set a new standard for world-class design and service, aspiring to be among the top ten airport terminals in the world.

Departures Curbside and AirTrain Access



Departures Hall



THE NEW TERMINAL ONE

JFKR Advisory Council Meeting – 12/20/2021

Commercial Concourse



THE NEW TERMINAL ONE

JFKR Advisory Council Meeting – 12/20/2021

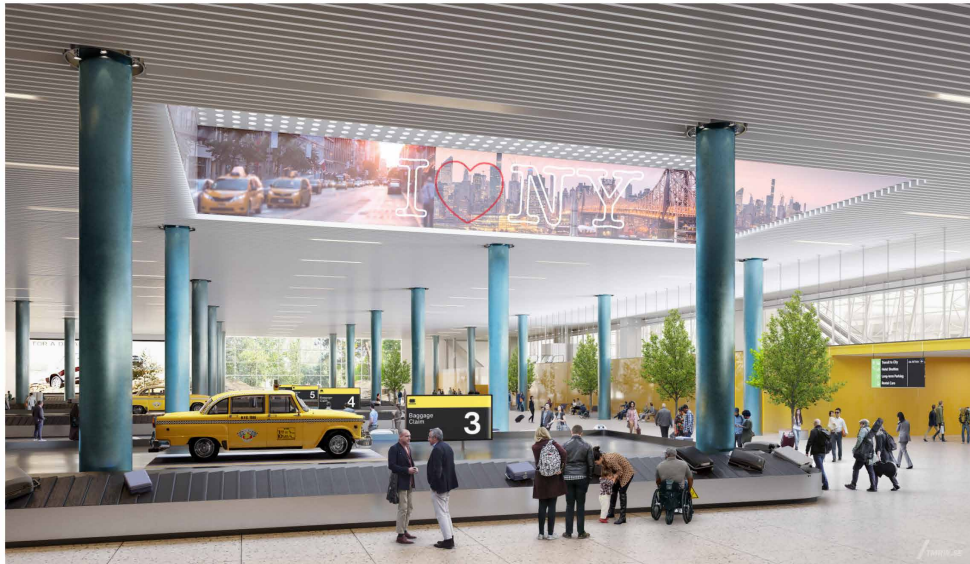
Arrivals – Customs and Border Protection Hall



THE NEW TERMINAL ONE

JFKR Advisory Council Meeting – 12/20/2021

Baggage Hall



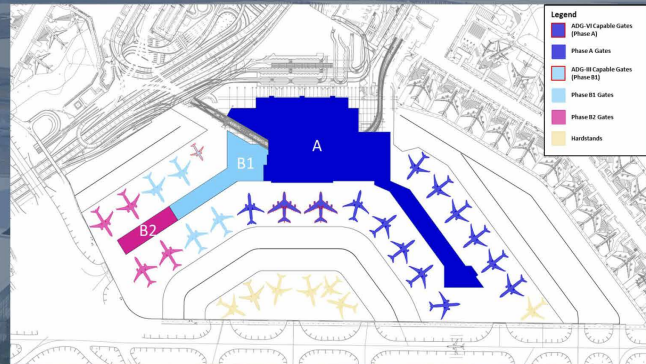
Arrivals / Meeter Greeter Hall



Project Phasing

- 23 gates to be built in phases
 - 14 gates in Phase A
 - 5 gates in Phase B1
 - 4 gates in Phase B2
- Phasing is subject to international passenger traffic levels, with full completion anticipated in approximately 2030

Capital expenditure of approximately \$7.1b from 2022-2030 with a total project cost of \$9.5b



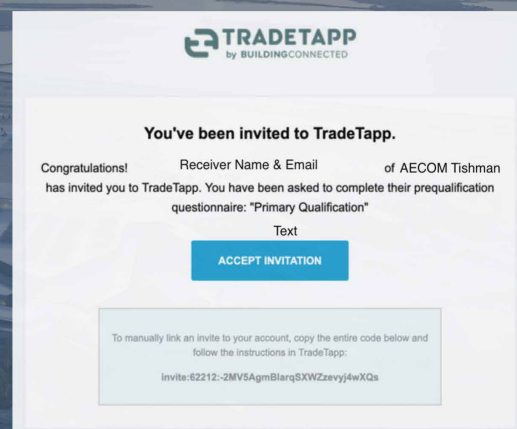
Near Term Procurement Opportunities in Q1 & Q2 2022

Site Mobilization	Architectural & Engineering	Concrete & Foundations	Civil Works & MPT
<ul style="list-style-type: none"> Transportation/Bus Operator* Site Trailers Fencing Laydown Area Setup Hazardous Material Remediation 	<ul style="list-style-type: none"> Design of Green Garage Demolition* MEP Engineering Civil Engineering Structural Engineering Architecture & Specialty Consulting 	<ul style="list-style-type: none"> Green Garage Demolition* Rebar Concrete Slabs Piles / Pile Caps Utilities Concrete Flatwork 	<ul style="list-style-type: none"> Early Works Rerouted Temporary Utilities Permanent Utilities Develop Staging Areas Construction Access

* Local M/WBE to lead scope of work

Contractor Prequalification

- AECOM Tishman utilizes the TradeTapp platform for its pre-qualification process
- Complete an online questionnaire and upload financial records and safety documents
- Email info@onejk.com to request a pre-qualification questionnaire



Gateway JFK Annual Awards Gala

The New Terminal One team congratulates the Gateway JFK Annual Awards Gala Honorees



THE NEW TERMINAL ONE
JFK INTERNATIONAL AIRPORT

JFKR Advisory Council Meeting – 12/20/2021

Stay Connected with The New Terminal One

Q1 2022 Information Sessions:

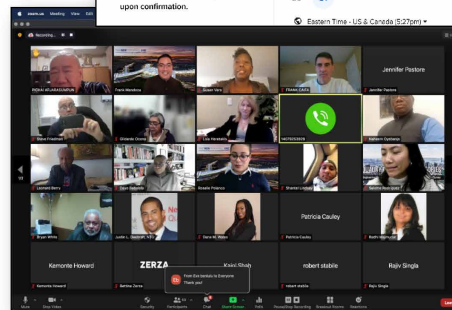
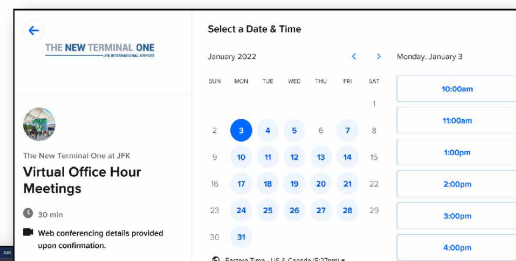
- M/W/LBE Information Session: Jan 11
- M/W/LBE Information Session, Feb 8
- M/W/LBE Information Session, Mar 8

** Additional sessions will be scheduled for specific scopes of work*

Office Hours

- Visit us at www.anewjfk.com to register for:
- Virtual One on One Meetings: Daily from 9am to 5pm
- In-person Meetings: Thursdays from 12pm to 4pm
JFKR Community Information Center

For general inquiries contact NTO: info@onejfk.com



THE NEW TERMINAL ONE
JFK INTERNATIONAL AIRPORT

JFKR Advisory Council Meeting – 12/20/2021

THE NEW TERMINAL ONE
JFK INTERNATIONAL AIRPORT

*The New Terminal One
wishes you a joyous
Holiday Season*



JFK



DEVELOPERS:    

MWBE STRATEGY & OUTREACH:  

DESIGN-BUILD FIRM:   **HUNT**
An AECOM Company

TERMINAL MANAGER: 

Your Local Team – Dedicated to T6 Development



Jean Kristensen
JKA Associates



Carlton Byrd
ATI - JMP



Arkebia Matthews
AECOM Hunt



Mei Ling Rodriguez
AECOM Hunt

A New JFK Terminal 6 in the Gateway to the World

Key Highlights:

- 9 aircraft gate terminal and apron
- Ground Transportation Center
- Supporting roadways and utilities
- Capital expenditure of \$2.6 billion from 2021-2027 (from total project cost of \$3.9 billion to build the new terminal, including financing and other costs)



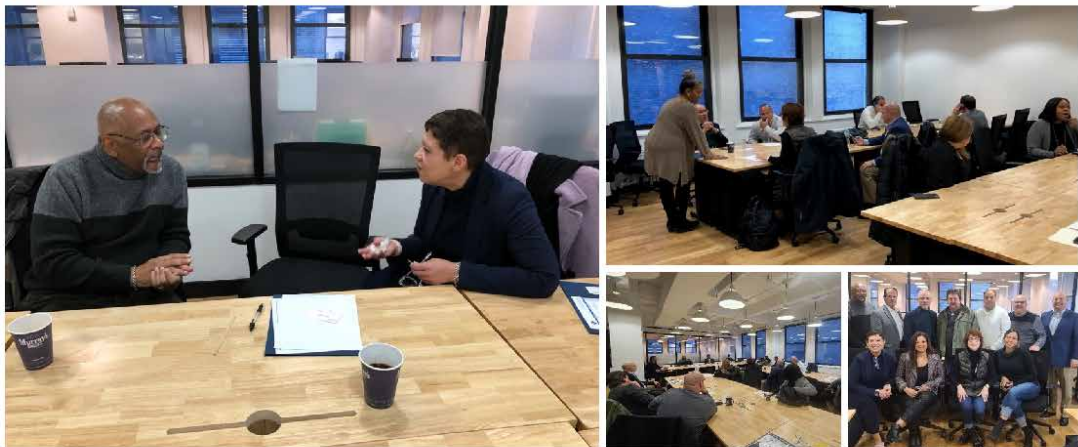
JMP will build JFK Terminal 6 as a state-of-the-art terminal for international and domestic flights that will anchor the north side of JFK Airport and connect to Terminal 5

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Community Engagement



Community Engagement



Robust Outreach Strategy

- Individualized Technical Assistance
- Email Blasts - (Over 100,000 names)
- In Person Meetings
- Telephone Campaigns
- Social Media
- Virtual Events:
 - Pathways to Connect & Compete – Over 500 participants
 - Virtual Office Hours
 - Small Target Group Sessions



JFK Millennium Partners

Over \$500 million in Contract Opportunities available now!

New JFK Terminal 6 Project for M/WBE's

Attention M/WBE Certified Entrepreneurs!

Join us to learn more about the contracting opportunities JMP has to offer and how to apply! *Deadline is approaching.

Friday, December 10th, 2021 | 11:00 am-12:00 pm

\$3.9 Billion in Redevelopment, with more than **\$2.6B** in planning, design and construction services!

Construction services include: Concrete foundations, masonry, structural steel, roofing, waterproofing, electrical, apron signage, roadway signage, fire protection & much more!

Other services include: Janitorial, modular offices, office furniture, printing, office supplies, coffee/water service, first aid supplies, security guards and much more!

Register here to attend our webinar → bit.ly/jf_terminal6_project

New York Women's Chamber of Commerce www.nyacc.org

Early-Stage Project Awards

Independent Municipal Advisor
100% MBE



BMcB
Business Management & Consulting, LLC

Site Badging
50% WBE



Document Control
100% MBE



Early-Stage Project Awards

For the early-stage Geotechnical Scope of work, MWBE and local participation was nearly 39% with broad participation across eleven different firms

Minority Owned Businesses

SD Architecture **	
Jetway Security & Investigations **	
MFS Consulting	
SH5 Construction Corporation	
Total (MBE)	\$ 399,000.00

Women Owned Businesses

Jersey Boring & Drilling Company, Inc.	
Amaracon Testing	
Hampton Clark, Inc.	
Subsurface Environmental	
Vibranalysis, Inc.	
Work Zone Contractors, LLC	
Total (WBE)	\$ 763,100.00

Total Awards	\$ 1,162,100.00
** Local Tier 1	\$ 145,000.00

GEOTECHNICAL



JFK Millennium Partners

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Professional & Financial Services

Technical Services:

- Life Cycle Monitoring
- Augmentation Services
- Special Inspections

Finance:

- Bond Underwriter

Legal:

- Bond Issuer Legal Counsel
- Legal Lender



Construction



29 Trade Packages are out to bid with MWLBE target on track for estimated \$221 Million

40 Additional Packages will be issued first quarter of 2022 for additional \$224 Million

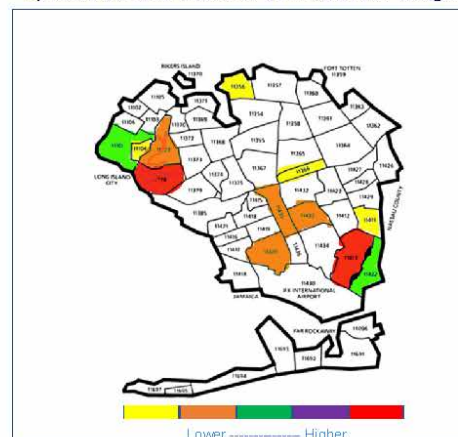
Several areas have been identified for strong MWLBE participation that includes:

- Concrete
- Metal Fabrication
- Fire Protection
- Plumbing
- Electrical

Targeted Local MWBE Packages Currently Out to Bid: \$65 Million

	Package Name	Preliminary Bidders	MBE	WBE	LBE
1	Customer Experience Manager	16	10	4	4
2	Surveying	32	13	4	14
3	Laser Scanning	9	1	1	5
4	Vibration Monitoring	14	4	4	7
5	Air Noise Monitoring	18	5	7	8
6	Security Guards	18	7	2	9
7	SIDA Security Escorts	10	7	2	9
8	General Labor	26	12	4	16
9	Dumpsters/Trash Hauling	29	2	3	13
10	Temporary Fence & Gates	24	13	9	11

Zip Codes with local bidders for current GC / GR Packages



GC/GR packages are at early stages with current MWBE wins

Upcoming Events To Support 2022 Opportunities

Date	Organization	Event Title	Event Format
12/29/2021	JMP/AECOM	One-on-One Meetings	In Person
TBD	JMP/AECOM	Professional Services Roundtable	
1/5/2021	JMP/AECOM	Office Hours	Virtual
1/6/2021	South Bronx Overall Economic Development Organization	Opportunities for MWBEs and Local Trades	Virtual
1/19/2021	JMP/AECOM	Office Hours 1:00 pm-2:30 pm	Virtual
2/2/2021	JMP/AECOM	Office Hours: 1:00 pm-2:30 pm	Virtual
2/16/2021	JMP/AECOM	Office Hours: 1:00 pm- 2:30 pm	Virtual

JMP stands ready to enable MWLBE communities to participate widely in the JFK Terminal 6 Project delivery

We look forward to connecting with you

General MWLBE enquiries	jean@jeankristensenassociates.com
Category I – Financial and Professional services	info@ifkt6.com
Category II / III – Design and Construction	JFK_T6_INFO@AECOM.COM
Diversity Help Desk:	463-203-4790
Website	anewjfk.com/jmp-terminal6/

JFK Millennium
Partners

THANK YOU



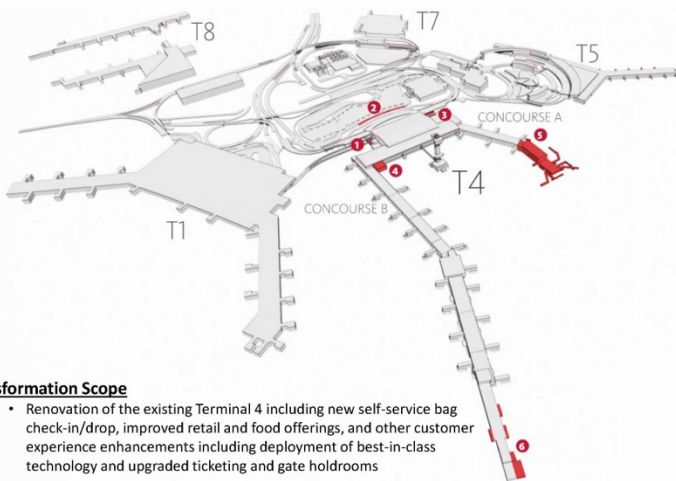
JFK TERMINAL 4 EXPANSION | PHASE 2.5 PROGRAM UPDATE

JFK REDEVELOPMENT ADVISORY COUNCIL COMMITTEE MEETING

December 20, 2021

| JFKIAT |

PHASE 2.5 | OVERVIEW



Transformation Scope

- Renovation of the existing Terminal 4 including new self-service bag check-in/drop, improved retail and food offerings, and other customer experience enhancements including deployment of best-in-class technology and upgraded ticketing and gate holdrooms

The current Terminal 4 Phase 2.5 expansion is comprised of the following six main elements:

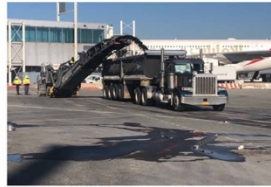
1. West Security Checkpoint Expansion
2. New Arrivals Curb Frontage
3. East Domestic Bag Claim Expansion
4. New Delta Lounge
5. Concourse A Expansion
6. Concourse B Holdroom Expansion

CONSTRUCTION | UPDATE



Groundbreaking Event

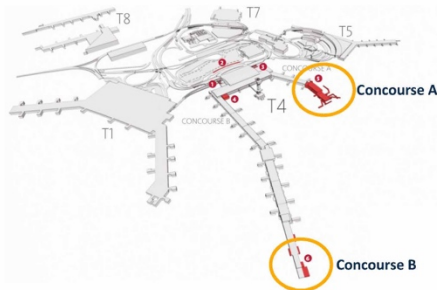
CONSTRUCTION | UPDATE



Pavement Removal at Concourse A Site



Pile Driving at Concourse A Site



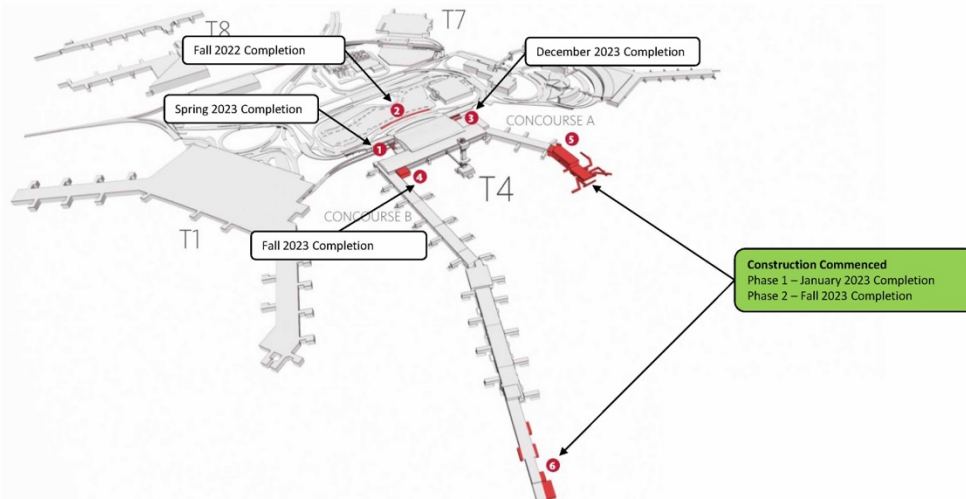
JFKIAT



Test Pile Driving at Concourse B Site

DELTA

CONSTRUCTION | SCHEDULE



UPCOMING A/E DESIGN | PROCUREMENT OPPORTUNITIES

Architectural and Engineering Opportunities	Design Start Date	Design End Date	CA Start Date	CA End Date
Concourse A Expansion and Concourse B Renovation				
Project Administration Services		Nov-21	Nov-21	Jun-23
BIM Management and Technician	In Progress	Nov-21	Nov-21	Jun-23
Structural Engineering	In Progress	Oct-21	Oct-21	Jun-23
Mechanical	In Progress	Nov-21	Nov-21	Jun-23
Electrical	In Progress	Nov-21	Nov-21	Jun-23
Plumbing & Fire Protection	In Progress	Nov-21	Nov-21	Jun-23
Architectural Lighting	In Progress	Nov-21	Nov-21	Jun-23
Security	In Progress	Nov-21	Nov-21	Jun-23
ITC	In Progress	Nov-21	Nov-21	Jun-23
Acoustics & PA	In Progress	Nov-21	Nov-21	Jun-23
Facades	In Progress	Nov-21	Nov-21	Jun-23
Civil	In Progress	Oct-21	Oct-21	Jun-23
Geotechnical	In Progress	Nov-21	Nov-21	Jun-23
Sustainability	In Progress	Nov-21	Nov-21	Jun-23
Airside Planning and Engineering	In Progress	Oct-21	Oct-21	Jun-23
Airport Planning	In Progress	Oct-21	Oct-21	Jun-23
Baggage Handling System Design	In Progress	Nov-21	Nov-21	Jun-23
Hydrant Fueling System Design	In Progress	Oct-21	Oct-21	Jun-23

Architectural and Engineering Opportunities	Design Start Date	Design End Date	CA Start Date	CA End Date
Headhouse Expansion and Renovation				
Project Administration Services	In Progress	Dec-21	Dec-21	Dec-23
BIM Management and Technician	In Progress	Dec-21	Dec-21	Dec-23
Structural Engineering	In Progress	Dec-21	Dec-21	Dec-23
Mechanical	In Progress	Dec-21	Dec-21	Dec-23
Electrical	In Progress	Dec-21	Dec-21	Dec-23
Plumbing & Fire Protection	In Progress	Dec-21	Dec-21	Dec-23
Architectural Lighting	In Progress	Dec-21	Dec-21	Dec-23
Security	In Progress	Dec-21	Dec-21	Dec-23
ITC	In Progress	Dec-21	Dec-21	Dec-23
Acoustics & PA	In Progress	Dec-21	Dec-21	Dec-23
Facades	In Progress	Dec-21	Dec-21	Dec-23
Civil	In Progress	Oct-21	Oct-21	Dec-23
Geotechnical	In Progress	Dec-21	Dec-21	Dec-23
Sustainability	In Progress	Dec-21	Dec-21	Dec-23
Baggage Handling System Design	In Progress	Dec-21	Dec-21	Dec-23
Civil Structures Design	In Progress	Oct-21	Oct-21	Dec-23

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UPCOMING TRADE CONTRACT | PROCUREMENT OPPORTUNITIES

Bid Package Description	Issue for Bid Date	Construction Start Date
Concourse A & B		
Baggage Handling System	Dec-21	Mar-22
Spray-on Fireproofing - Concourse A & B	Dec-21	May-22
Plumbing - Concourse A & B	Dec-21	Apr-22
Fire Protection - Concourse A & B	Dec-21	Apr-22
Electrical - Power, Lighting - Concourse A & B	Dec-21	Mar-22
Carpentry, Doors, Frames & Hardware (Including Selective Demo)	Dec-21	Mar-22
Exterior Doors (Roll Down Doors) - Concourse A & B	Dec-21	Jun-22
Misc Metals	Dec-21	Jul-22
Electrical Low Voltage & FA - Concourse A & B	Jan-22	Apr-22
Tile - Concourse A & B	Jan-22	Aug-22
Specialties/Toilet Partitions	Jan-22	May-22
Signage - Concourse A & B	Jan-22	Jun-22
FFE - Gate Agent Desk, Backwall, and Podium	Jan-22	May-22
FFE - Jetway Kiosk	Jan-22	May-22
Pedestrian Boarding Bridge Install	Feb-22	Sep-22
FFE - Office Images	Feb-22	May-22
Pedestrian Boarding Bridge Install	Feb-22	TBD
Temp. Stair Tower	Feb-22	TBD

Bid Package Description	Issue for Bid Date	Construction Start Date
Headhouse		
Headhouse Structural Steel	Dec-21	Feb-22
Headhouse Curtain Wall Systems	Dec-21	May-22
Canopy	Dec-21	TBD
Signal, Gantries and Traffic Signage	Dec-21	Apr-22
General Contractor - East Box	Dec-21	Jan-22
General Contractor - West Box	Dec-21	Jan-22
Sitework Enabling	Dec-21	Jan-22

MWBE PARTICIPATION

Total Value of Contracts Awarded as of December 13th

\$87,740,728

Professional Services

\$11,463,858

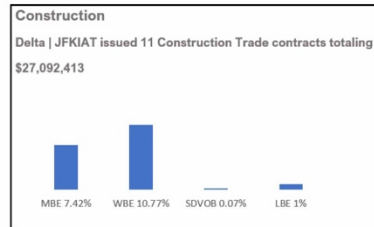
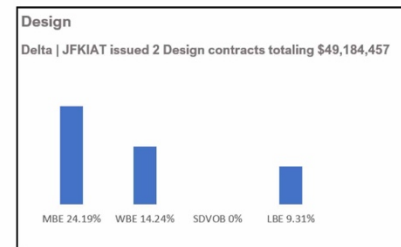
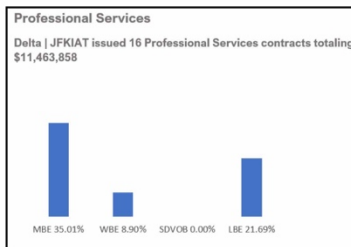
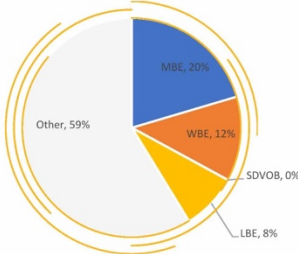
Design

\$49,184,457

Construction

\$27,092,413

Overall Project Awards To Date



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KEY MWBE AND LOCAL PARTNERS

Robert C. Gaskin Architects (RCGA)

- \$850,000 Contract Value
- Certified ACDBE, DBE, MBE, SBE
- Jamaica, NY 11432 – Zone 1

RCGA is recognized as one of the most respected minority-owned architectural and interior design firms in New York. Delta hired RCGA to augment the Construction Management Team with resources in key positions necessary to delivery this program.

RCGA

haydan
CONSULTANTS INC

Haydan Consulting, Inc. (Haydan)

- \$1,186,153 Contract Value
- Certified DBE, MBE, SBE
- Rosedale, NY 11422 – Zone 1

Haydan is a hands-on professional services firm that specializes in construction and project management. Delta hired Haydan to augment the construction management team with resources in key positions necessary to the delivery of this program.

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OUTREACH EFFORTS

JFK Redevelopment
Center Office Hours

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INTERVIEWS

Number of Outreach
Calls and Emails to Date

15,157

December Outreach Event
Registered Attendees

855

300 in person / 555 virtual

LOCAL, MINORITY, AND WOMEN-OWNED BUSINESS ENTERPRISE DECEMBER OUTREACH EVENT



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"It was incredibly informative as well as bolstering..."

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LOCAL, MINORITY, AND WOMEN-OWNED BUSINESS ENTERPRISE DECEMBER OUTREACH EVENT



| JFKIAT |

"It's this type of partnership and devotion that helps to create and foster a level playing field."

DELTA

UPCOMING EFFORTS

- Targeted outreach events aligned with procurement schedule allowing prime bidders to meet possible MBE/WBE/SDVOB/Local firms (pre-bid meetings)
 - All contracts are expected to be awarded by February 2022 to meet aggressive construction schedule
- Implementation of a security guard training program as part of the workforce development initiative
 - Late-January start (tentatively)

JFK TERMINAL 8

American
Airlines

Holt

AECOM

SIEMENS



Terminal 8 JFK Redevelopment Program

Quarterly Meeting - JFKR Community Advisory Council

December 20, 2021

AGENDA

- Program Budget & Schedule Update
- Update on MBE, WBE, and LBE awards
- Success Stories
- Workforce
- Outreach
- Looking Ahead: Final Opportunities Outlook
- Concessions Program Update

JFK TERMINAL 8

American
Airlines

Holt

AECOM

SIEMENS

PROGRAM BUDGET

ORIGINAL TOTAL \$344,066,373

UPDATED TOTAL ~\$390,000,000

PROGRAM SCHEDULE - UPDATE



30' Bump-Out



Parcel M Paving



60' Bump-Out

- 30' Bump-Out: Structure, Deck & Enclosure Complete
- 60' Bump-Out: Structure & Decks Complete, Enclosure in progress
- Parcel M Hardstand Paving 25% complete
- Concourse C Gate Reconfigurations: 50% complete
- Baggage Handling System: New CBRA operational, Phase 2 underway
- Level 4 Office Work Complete
- AA/BA Joint Lounge & Check-In: construction underway
- CCTV Enhancements: construction start this winter
- Restroom Refresh: construction underway
- One JFK Signage: in design, to be bid Q1 2022
- Concessions RFP out for proposals, award in Q1 of 2022

JFK TERMINAL 8

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MBE & WBE PARTICIPATION SUMMARY

(AS OF DECEMBER 8, 2021)

	Total Awarded to Date : \$378,713,093.20 per B2G	
Category	\$ Awarded	% of Total Awards
MBE	\$61,682,421	16.2%
WBE	\$47,498,473	12.5%

	Total Awarded to Date including Pending Awards: \$368,713,093.20*	
Category	\$ Awarded	% of Total Awards
MBE	\$70,452,866.48	19.1% (prior 16.3%)
WBE	\$51,589,644.17	14.0% (prior 15.6%)

*includes deduct for dollars awarded to GC but not yet awarded to subcontractors

- Diversity among MBE & WBE awards:
- To date, 125 contracts totaling over \$120M have been awarded to 99 unique MBE and WBE firms

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LBE PARTICIPATION – LOCAL WINS TIER 1

(AS OF DECEMBER 8, 2021) – Per B2G

<u>M\WBE</u>	<u>Subcontractor</u>	<u>Current Awards</u>
	Royal Waste	\$162,871
MBE	Jet Way Security	\$886,964
WBE	Jamaica Blue-Print Co	\$72,825
MBE	RCGA	\$848,743
MBE	HRF Environmental	\$50,000
WBE	KVC Services	\$1,457,081
	Long Island Concrete	\$1,160,333
MBE	B Holder Photo Inc	\$11,200
MBE	Perry Onah Enterprises	\$125,000
MBE	On Point HVAC	\$92,000
MBE	Jamaica Hrdwr & Paints	\$18,449
MBE	EDD Elec Distributor	\$257,337

Sub-Total. (Tier 1 Awards)	\$5,142,803
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JFK TERMINAL 8

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LBE PARTICIPATION – LOCAL WINS TIER 2

(AS OF DECEMBER 8, 2021) – Per B2G

<u>M\WBE</u>	<u>Subcontractor</u>	<u>Current Awards</u>
WBE	Carter Milchman & Frank	\$55,634
MBE	US Aerials & Equip	\$15,000
	Bay Crane	\$15,000
	Unity Electric Co.	\$7,787,325
MBE	Strafford Group	\$323,927
	Elite Interior Corp	\$559,627
	EDCC Srv Co (sub to Elite)	\$225,000
MBE	Elli NY Design	\$144,100
MBE	Fine Painting (FCS Group)	\$575,903
	PAL Environmental	\$1,220,355
WBE	Montana Datacom	\$84,268
MBE	Garcia Marble	\$16,816
	Advance Elec Solutions	\$2,660
	JT&T HVAC	\$2,376,000

Sub-Total. (Tier 2 Awards)	\$13,401,615
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Tier 1 + Tier 2 Total =
\$18,544,418

OUTREACH – SUCESS STORY

56 new M/W/LBE firms have been contracted that the T8 Team has not worked with previously.



WORKFORCE PARTICIPATION – MINORITY & FEMALE

(AS OF OCTOBER 31, 2021)

HOURS

Total Skilled
191,693

Total Laborer
59,537

HOURS

- Minority Skilled: 58,648 (30.5%) 33.9%
- Minority Laborer: 35,180 (59.0%) 64.7%
- Female Skilled: 3,843 (2.0%) 1.7%
- Female Laborers: 2,607 (4.4%) 4.6%

Previously
(Aug 2021)

Partnerships to increase female and minority skilled participation

- Nontraditional Employment for Women
- Helmets to Hardhats
- Pathway to Apprenticeship
- Edward J Malloy Construction Skills

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WORKFORCE PARTICIPATION – LOCAL TRADE/LABOR

(FROM JANUARY 2021 TO OCTOBER 31, 2021)

*Tracking of participation based on local tier began in January 2021

HOURS*

Total Skilled
156,958

Total Laborer
51,592

HOURS*

- Tier 1 Skilled: 14,693 (9.4%) 11.2%
- Tier 1 Laborer: 6,129 (11.9%) 10.6%
- Tier 2 Skilled: 11,360 (7.2%) 5.9%
- Tier 2 Laborers: 1,360 (2.6%) 3.6%

Previously
(Aug 2021)

Trade/Labor Workforce	Tier	# of Employees	Current Percentage of Trade/Labor Workforce	<u>Previously (Aug 2021)</u>
Target Zip Codes	1	44	7.3%	8.5%
Borough of Queens	2	64	10.7%	11.7%
Remaining Boroughs	3	95	15.9%	16.4%
PANYNJ Port District	4	386	64.5%	61.4%
Undetermined		9	1.5%	1.9%
Total Trade/Labor Workforce		598		

OUTREACH - INITIATIVES

To date there have been 100+ outreach events since January 2020, including over 3100 attendees.

Objective of Outreach Events

- Inform MWBEs and LBEs of the current status of project
- Prequalify New Vendors to be placed on bidders list
- Assist Vendors in navigating Potential Bidding Opportunities
- Assist firms seeking Port Authority Certification if necessary
- Provide informational and learning sessions to the community

Frequency of Events – (Due to COVID 19, Events have been virtual)

- Virtual Office Hours (Monthly)
- Virtual Outreach Events (Weekly/Opportunity Fridays)
- Round Table Discussions-(Monthly with the PA lead)
- Project Specific One on One Meetings with Vendors (Average 2 per Week)

OUTREACH – EVENTS

- Formal Outreach events have concluded.
- AA Project Team will continue to make themselves available for technical assistance and other support as needed for the remaining 12 months on the T8 Program.

Final Upcoming Opportunities

Final Opportunity: To be Bid Q1 2022

- One JFK Vision: Signage
- Additional Information can be found at <https://www.anewjfk.com/work-with-us/work-with-american-airlines/>

This will conclude the opportunities for the T/8 project



JFK TERMINAL 8

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Terminal 8 Concessions Program – Overview

Program

- American published an RFP to select a partner to redevelop and manage the Concessions Program spanning approximately 68,000 square feet on secure side of Terminal 8 and on non-secure side near ticketing & baggage claim areas.
- The Program aims to elevate the customer experience while providing new business opportunities for local and disadvantaged businesses

Diversity

- Required Airport Concessionaire Disadvantage Business Enterprise (ACDBE) of 30% and LBE participation
- Required concession related construction combined M/WBE of 30% (20% MBE & 10% WBE)

Outreach

- American advertised the Program online and in several local and minority newspapers



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Terminal 8 Concessions Program – RFP Timeline

Program Milestone	Date
Issue RFP	Aug 6, 2021
Proposals Due Date	Dec 3, 2021
Respondent Interviews	Jan 2022
Execution and Commencement of Contract	Apr 1, 2022

**PORT
AUTHORITY
NY NJ**

Q&A Thank You!

Comment:

Advisory Council Member Philippa Karteron expressed her excitement about all that was shared and noted that we are absolutely moving in the right direction. She has enjoyed the privilege of working with all the developers and most recently with The New Terminal One and their focus on inclusion. She congratulated everyone and wished all in attendance a blessed, safe & joyous Holiday Season.

Question: Who is the GCC on Terminal One?

Answer: AECOM Tishman & Gensier

Question: As a WBE supplier, how can we have access to the bidding sub-contractor's information to meet them before they bid on a contract?

Answer: We will take this back to the Terminal Developers for further discussion, input, and solutions.

Happy Holidays!
Stay Safe! Get Vaccinated.
Wear a Mask. Get Tested.

