

# JFK International Airport The New Terminal One



**M/W/LBE Virtual Outreach Event**

*June 25, 2020*



# Agenda



## Overview of Today's Webinar

- **Kimberly D. Hardy**, *Director of M/WBE Participation, The New Terminal One*

## Remarks by The Port Authority of New York & New Jersey

- **Suzette Bather-Taylor**, *Senior Program Director, Strategic Capital Initiatives Office of Diversity & Inclusion*

## Remarks on Commitment to Diversity

- **Gerrard P. Bushell, PhD**, *Executive Chair The New Terminal One*

## AECOM/Tishman Construction Services

- **Project Overview – Construction**
  - **Anthony Pastore**, *Senior Vice President*
- **Pre-Qualification Process**
  - **Tom Butler**, *Director, Procurement*
- **Labor Force/Community Outreach**
  - **Frank Noviello**, *Vice President, Labor*

## Questions & Answers

# Suzette Bather-Taylor - Senior Program Director

## Strategic Capital Initiatives, Office of Diversity & Inclusion, PANYNJ



- Currently represents the Office of Diversity & Inclusion in the development, management and oversight of the Port Authority of NY & NJ's Minority and Women-owned Business Enterprise (MWBE) goals to ensure achievement, on projects associated with the PANYNJ's strategic Capital initiatives;
- Collaborate with the departments and project teams in the selection of procurement methods and strategies as well as the analysis, preparation and administration of construction contracts, consultant's agreements and project related contracts;
- Served as Deputy Director of Programs for the NYC Mayor's Office of Minority and Women-Owned Business Enterprises., responsible for oversight, policy, inter-agency coordination and accountability of the City's M/WBE Program.
- Program Manager, Diversity and Civil Rights, Governor's Office of Storm Recovery where managed a portfolio of 300+ active rebuilding and resiliency reconstruction projects totaling \$700 million dollars



# Dr. Gerrard P. Bushell - Executive Chair



- Executive Chair of The New Terminal One at JFK
- Chair of The Carlyle Group's airport platform, CAG Holdings
- Former President & CEO of the Dormitory Authority of the State of New York (DASNY)—one of the country's most prominent public builders with a construction portfolio valued at more than \$6 billion
- Accomplished investment advisor counseling leading institutional investors and raising private and public capital at firms including BNY Mellon, Kohlberg Kravis Roberts & Co. (KKR), and Citigroup.
- Early career in government and labor serving in senior roles for Comptroller H. Carl McCall, Councilwoman C. Virginia Fields, and District Council 37 of the American Federation of State, County and Municipal Employees (AFSCME)

# Our World-Class Team

## Airline Sponsors

**AIRFRANCE** 



**KOREAN AIR**



**THE NEW TERMINAL ONE**  
JFK INTERNATIONAL AIRPORT

## Operating Partner



## Financial Sponsors

**THE CARLYLE GROUP**  
GLOBAL ALTERNATIVE ASSET MANAGEMENT



**JLC** | MJE-Loop  
Capital Partners LLC



## Architecture & Engineering



Design Lead

**ATKINS**  
Member of the SNC-Lavalin Group



**SYSKA HENNESSY GROUP**

**RCGA**

## Project Management Office

**LEHRER CUMMING**  
A CUMMING COMPANY



## Lead Contractor

**AECOM TISHMAN**



# Redevelopment of JFK Terminal One



**9** Widebody Gates / **1** Narrowbody Gate

**0.7** million square foot building

**45** acres (current T1 site)

**All-International** traffic



## **THE NEW TERMINAL ONE** JFK INTERNATIONAL AIRPORT

**22** Widebody Gates / **1** Narrowbody Gate

**2.8** million square foot building

**144** acres (current T1, T2 and former T3 sites)

**All-International** traffic



# The New Terminal One Commitment

## Reaffirming Our Commitments

- **30% M/WBE goal (20% MBE, 10% WBE)** across all phases and disciplines of the project
- Driving New York State's nation leading **M/WBE participation for the project beyond \$1 billion**
- **Prioritization of local firms** starting with SE Queens and Western Nassau, followed by Borough of Queens and NY/NJ Port District

Dear Partners:

We are delivering one of the most important infrastructure projects across the globe at The New Terminal One at JFK International Airport. We are proud to partner with the Port Authority of New York and New Jersey and execute on Governor Cuomo's vision of a world-class airport. To that end, we are committed to driving innovation, excellence, and diversity and inclusion.

One of the most important themes central to our designation as the developer and operator of The New Terminal One is our commitment to "Diversity and Inclusion." We are building a business where our DNA reflects the importance of building partnerships embracing and reflecting the diversity of the JFK-area community, New York City, and the State of New York.

We require our partners to create opportunities for Minority- and Women-Owned-Business Enterprises (MWBE) and Local Business Enterprises (LBE). We expect our engagements to present plans and benchmarks to meet and exceed the 30% MWBE goals. Our procurements are designed to deliver best-in-class services and commodities. We are also looking for our partners to be strategic and innovative in how they work with MWBE and LBE firms to build capacity, grow, and employ a diverse workforce. This expectation extends to all segments of our project: finance, design and construction, operations, and commercial activity. These commitments permeate everything we do as we drive innovation and performance at The New Terminal One at JFK and deliver a world-class terminal.

We demand your best thinking and expect you to deliver exceptional results. Our team, including Kim Hardy, Director, MWBE Participation, at [khardy@onejfk.com](mailto:khardy@onejfk.com) or (917) 405-0526, will engage with you throughout the project. We look forward to working closely with you to achieve these goals.

Best regards,



Gerrard P. Bushell, Ph.D.

# Commitment to Diversity

## Diversity efforts start with The New Terminal One's Leadership:

- **Dr. Gerrard P. Bushell**, Executive Chair of The New Terminal One and Chair of Carlyle Airport Group Holdings, is a leader with experience in government, labor and the private sector. Dr. Bushell served as the President and CEO of the Dormitory Authority of the State of NY (DASNY) where he deployed more than \$38 billion of capital and financing and managed a construction portfolio valued at over \$6 billion in construction projects all while advancing the State's M/WBE goals beyond 30% for DASNY.
- **JLC Infrastructure** is a 30% equity partner. JLC Infrastructure is a leading investment firm with a strong track record and presence in NY and is a registered MBE with the PANYNJ. JLC's participation since the inception of the project has helped to drive the commitment to fostering diversity.
- **McKissack & McKissack**, the oldest woman and minority-owned design and construction firm in the US, is leading the Project Management Office. Cheryl McKissack Daniel, its President and CEO, is actively engaged with The New Terminal One as an advisor. McKissack has a formidable track record of delivering projects that meet and often exceed MWBE goals. Its portfolio of projects includes: World Trade Center, Columbia University, Metropolitan Transportation Authority (as Independent Engineering Consultant for 8 years), Philadelphia International Airport and LaGuardia Airport.





# Creating Opportunities for the Community & Region

## Jobs



**5,000+** local construction jobs  
**10,000+** permanent jobs with continuity from the current Terminal One

## Local



**Creating** opportunities for local firms and residents  
**Prioritizing** 35 local zip codes, Queens and NY/NJ

## MWBE



**30% MWBE** participation goal across all disciplines and phases including at the Financial Sponsor level and professional services

## Labor



**Project Labor Agreement** with leading MWBE/local provisions  
**Building Trades** investing through Ullico as a Financial Sponsor

## Community Involvement



**Initiatives** on education, workforce, environmental and business development  
**JFK Airport Academy** to upskill local workforce

# Anthony Pastore - Senior Vice President, AECOM Tishman



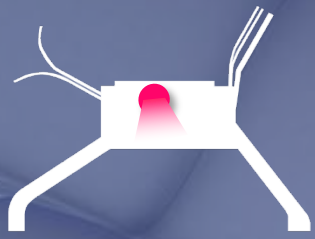
- Mr. Pastore joined AECOM Tishman more than 21 years ago and brings to the project more than 26 years' experience in the construction industry.
- His company journey began as a carpentry foreman and he quickly moved up the ranks to Senior Project Manager and now serves as a Senior Vice President.
- Mr. Pastore's responsibilities have included on-site supervision and coordination of trade contractors, quality control inspections, estimating and change order negotiations, administering contractual modifications including budget analyses and review of trade contractor payments.
- His recently completed projects include World Trade Center Transportation Hub, W New York Downtown Hotel and Residences, and currently working on The New Terminal One at JFK.



# The New Terminal One: Key Points

1. JFK International Airport in Queens, New York
2. All-international terminal
3. Munich Airport International bringing world-class operational expertise
4. All new 2.8 million square feet facility with 23 gates
5. Construction slated to begin this year
6. Demolition of Terminals 1 & 2 in phases
7. The existing terminals will remain in operation for portions of the phased construction
8. AirTrain integrated into the new terminal building
9. Committed to 30% M/WBE Participation Goal (20% MBE, 10% WBE)
10. Prioritizing participation of local firms in Southeast Queens and Western Nassau

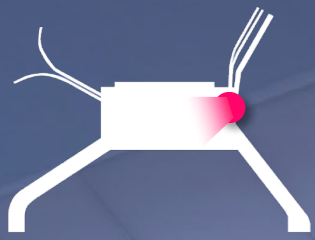




# Departures Hall





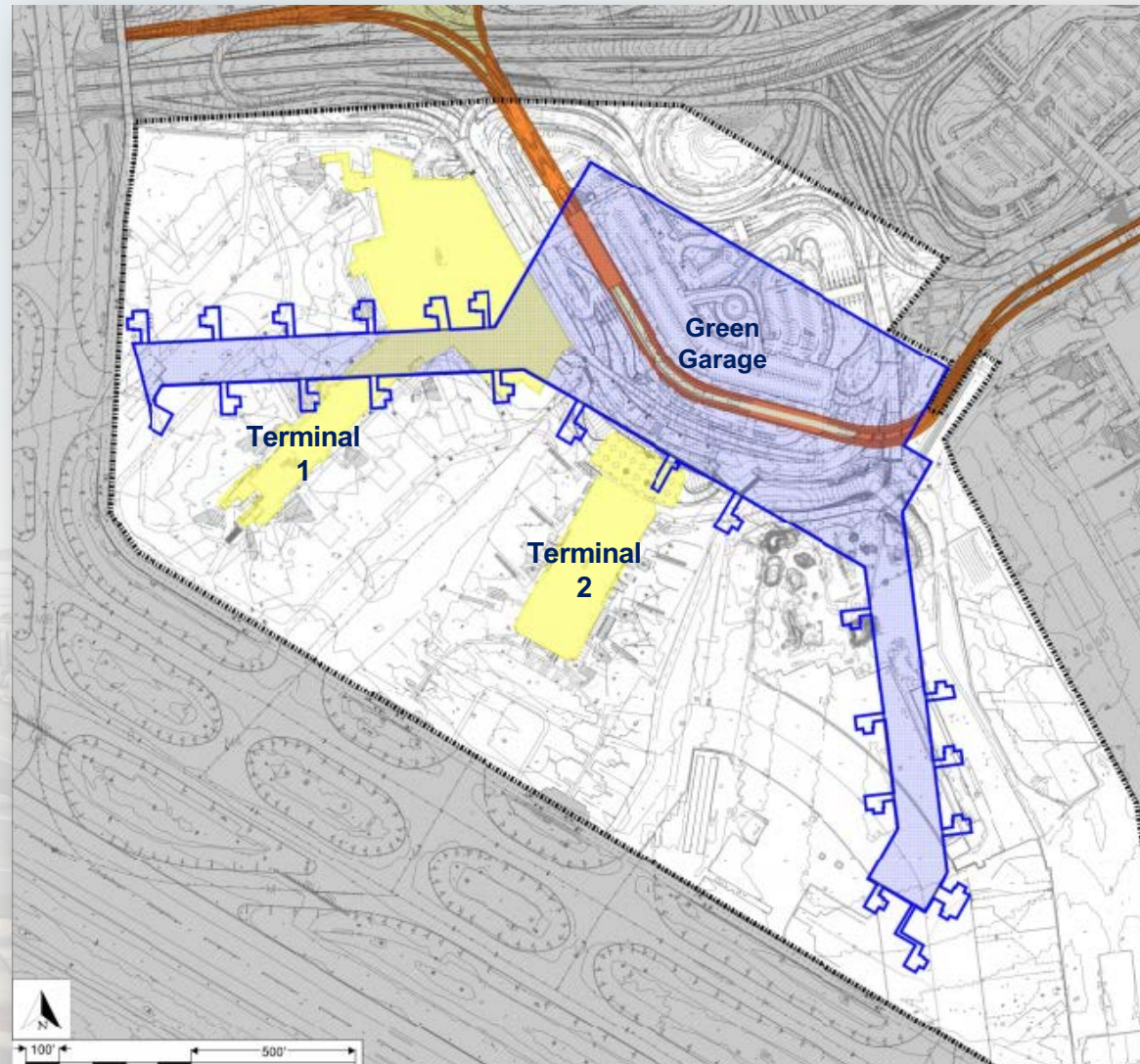


# Commercial Zone



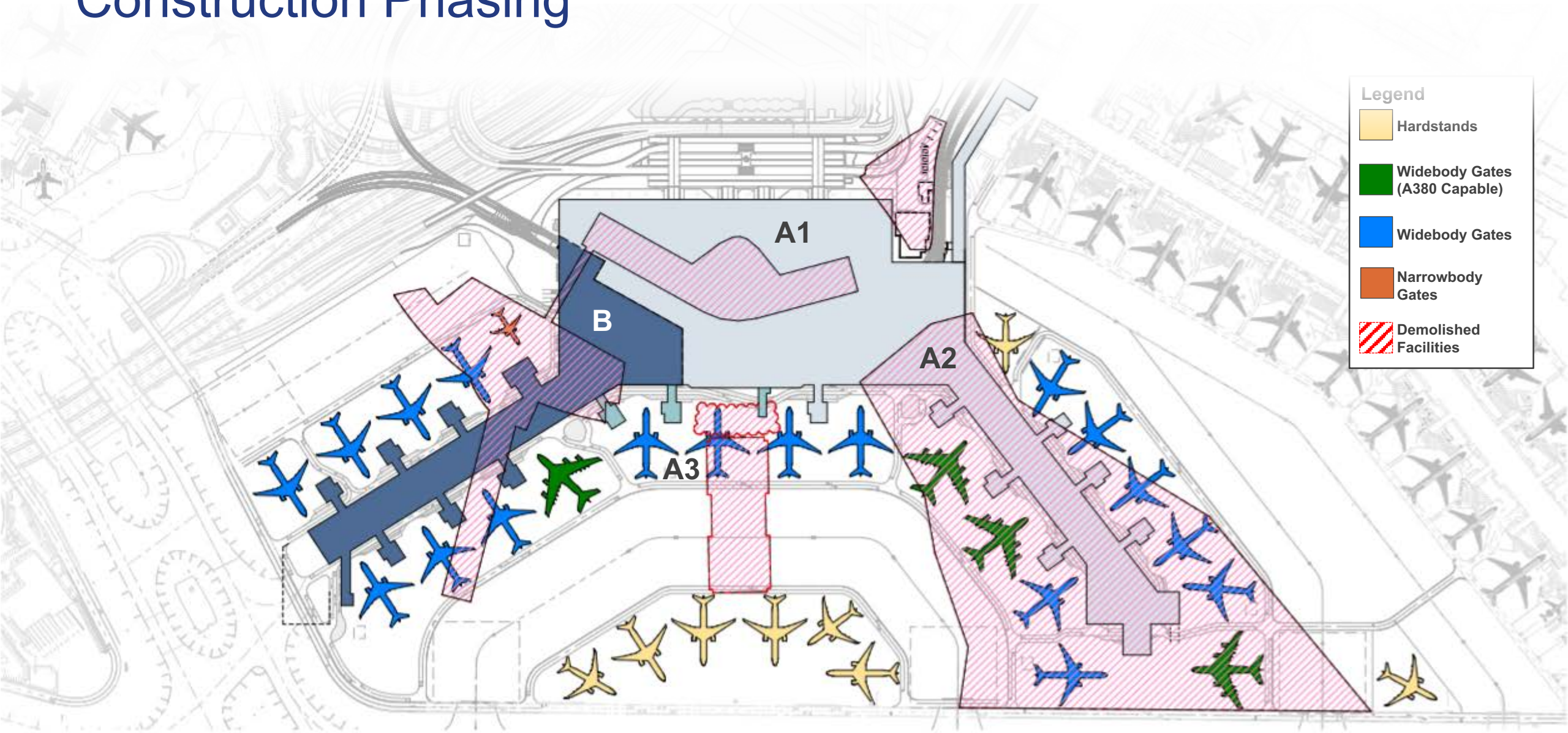


# The New Terminal One Overlay Construction





# Construction Phasing



**Legend**

- Hardstands
- Widebody Gates (A380 Capable)
- Widebody Gates
- Narrowbody Gates
- Demolished Facilities

# Construction Procurement Schedule

## Phase One Bidding

*Q4 2019 – Q4 2020*

- ▶ Structural
- ▶ Piles
- ▶ Curtain Wall
- ▶ Vertical Transportation
- ▶ Demolition
- ▶ Fire Protection
- ▶ HVAC

## Phase Two Bidding

*Q1 2020 – Q3 2021*

- ▶ Superstructure Concrete
- ▶ Roofing
- ▶ Electrical | Electrical Emergency & PV
- ▶ Airside | Landside Civil Utilities
- ▶ Airside | Landside Electrical Utilities
- ▶ Airside | Mechanical & Plumbing Utilities

## Phase Three Bidding

*Timing Q3 2020 – Q4 2021*

- ▶ Building Interiors
- ▶ Carpentry & Drywall
- ▶ Ornamental Metals and Glass
- ▶ Flooring
- ▶ Storefront



# Construction Prequalification Process

*TradeTapp is an online contractor pre-qualification and risk-assessment platform that assesses the risks involved in using a contractor for a project and, where applicable, proposes a risk mitigation plan designed to mitigate the risks identified.*

*Contractors are asked to complete an online prequalification questionnaire and to upload certain financial records and safety documents that provide relevant information concerning the contractors' financial health, safety record and integrity concerns.*

## **AECOM/Tishman**

### **Procurement**

Irene Cordahi, Vice President -Email: [Irene.cordahi@aecom.com](mailto:Irene.cordahi@aecom.com)

Tom Butler, Director, Procurement - Email: [Tom.Butler@aecom.com](mailto:Tom.Butler@aecom.com)



# Labor Force/Community Outreach

## Labor Force

Labor Force efforts for the Terminal One, JFK Project remains a priority for the entire team, incorporating community, union and non-union workers. While stipulated goals will be in place as a guideline in the effort to achieve prime participation, strong emphasis will be placed on the community outreach, labor force recruitment and training to be held throughout 2020.

## Community Outreach

Given the current circumstances surrounding the Corona Virus, Workforce solicitations are being guided by online solicitations via the JFK Redevelopment Community Information Center and an on-site sign in sheet by the guard booth. If and when the opportunities allows, we will conduct a job fair event that will encompass union representatives, awarded trades, Tishman labor representatives and project personnel to meet, discuss opportunities and possible on the spot hiring for potential and interested job site, and local business workers, taking into consideration qualifications, experience and project goals.

## AECOM/Tishman

### Labor Relations

Frank Noviello, Vice President, Labor  
Email: [Frank.Noviello@aecom.com](mailto:Frank.Noviello@aecom.com)

### Community Relations

Flora. Ramos, Director, Community Relations  
Email: [Flora.Ramos@aecom.com](mailto:Flora.Ramos@aecom.com)

### Regional Alliance For Small Contractors – Compliance Reporting

Richard Hellenbrecht, MWBE Coordinator  
Email: [Rhellenbrecht@outlook.com](mailto:Rhellenbrecht@outlook.com)



# The New Terminal One at JFK

[info@onejfk.com](mailto:info@onejfk.com)

[www.anewjfk.com](http://www.anewjfk.com)

An aerial night-time architectural rendering of the proposed new Terminal One at JFK Airport. The terminal is a large, modern structure with a complex, multi-lobed design, illuminated with warm lights. It is surrounded by numerous aircraft parked at gates and on the tarmac. In the background, other airport buildings and a control tower are visible under a dark, cloudy sky. The text 'Q & A' is overlaid in large, white, sans-serif font in the center of the image.

Q & A