

# JFK International Airport The New Terminal One

**M/WBE Information Session**

*September 15, 2020*





# Redevelopment of JFK Terminal One



**9** Widebody Gates / **1** Narrowbody Gate

**0.7** million square foot building

**45** acres (current T1 site)

**All-International** traffic



**THE NEW TERMINAL ONE**  
JFK INTERNATIONAL AIRPORT

**THE NEW TERMINAL ONE**  
JFK INTERNATIONAL AIRPORT

**22** Widebody Gates / **1** Narrowbody Gate

**2.8** million square foot building

**144** acres (current T1, T2 and former T3 sites)

**All-International** traffic





# The New Terminal One Commitment

## Reaffirming Our Commitments

- **30% M/WBE goal (20% MBE, 10% WBE)** across all phases and disciplines of the project
- Driving New York State's nation leading **M/WBE participation for the project beyond \$1 billion**
- **Prioritization of local firms** starting with SE Queens and Western Nassau, followed by Borough of Queens and NY/NJ Port District

Dear Partners:

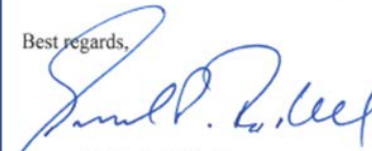
We are delivering one of the most important infrastructure projects across the globe at The New Terminal One at JFK International Airport. We are proud to partner with the Port Authority of New York and New Jersey and execute on Governor Cuomo's vision of a world-class airport. To that end, we are committed to driving innovation, excellence, and diversity and inclusion.

One of the most important themes central to our designation as the developer and operator of The New Terminal One is our commitment to "Diversity and Inclusion." We are building a business where our DNA reflects the importance of building partnerships embracing and reflecting the diversity of the JFK-area community, New York City, and the State of New York.

We require our partners to create opportunities for Minority- and Women-Owned-Business Enterprises (MWBE) and Local Business Enterprises (LBE). We expect our engagements to present plans and benchmarks to meet and exceed the 30% MWBE goals. Our procurements are designed to deliver best-in-class services and commodities. We are also looking for our partners to be strategic and innovative in how they work with MWBE and LBE firms to build capacity, grow, and employ a diverse workforce. This expectation extends to all segments of our project: finance, design and construction, operations, and commercial activity. These commitments permeate everything we do as we drive innovation and performance at The New Terminal One at JFK and deliver a world-class terminal.

We demand your best thinking and expect you to deliver exceptional results. Our team, including Kim Hardy, Director, MWBE Participation, at [khardy@onejfk.com](mailto:khardy@onejfk.com) or (917) 405-0526, will engage with you throughout the project. We look forward to working closely with you to achieve these goals.

Best regards,



Gerrard P. Bushell, Ph.D.



# Commitment to Diversity

## Diversity efforts start with The New Terminal One's Leadership:

- **Dr. Gerrard P. Bushell**, Executive Chair of The New Terminal One and Chair of Carlyle Airport Group Holdings, is a leader with experience in government, labor and the private sector. Dr. Bushell served as the President and CEO of the Dormitory Authority of the State of NY (DASNY) where he deployed more than \$38 billion of capital and financing and managed a construction portfolio valued at over \$6 billion in construction projects all while advancing the State's M/WBE goals beyond 30% for DASNY.
- **JLC Infrastructure** is a 30% equity partner. JLC Infrastructure is a leading investment firm with a strong track record and presence in NY and is a registered MBE with the PANYNJ. JLC's participation since the inception of the project has helped to drive the commitment to fostering diversity.
- **McKissack & McKissack**, the oldest woman and minority-owned design and construction firm in the US, is leading the Project Management Office. Cheryl McKissack Daniel, its President and CEO, is actively engaged with The New Terminal One as an advisor. McKissack has a formidable track record of delivering projects that meet and often exceed MWBE goals. Its portfolio of projects includes: World Trade Center, Columbia University, Metropolitan Transportation Authority (as Independent Engineering Consultant for 8 years), Philadelphia International Airport and LaGuardia Airport.





# Creating Opportunities for the Community & Region

## Jobs



**5,000+** local construction jobs  
**10,000+** permanent jobs with continuity from the current Terminal One

## Local



**Creating** opportunities for local firms and residents  
**Prioritizing** 35 local zip codes, Queens and NY/NJ

## MWBE



**30% MWBE** participation goal across all disciplines and phases including at the Financial Sponsor level and professional services

## Labor



**Project Labor Agreement** with leading MWBE/local provisions  
**Building Trades** investing through Ullico as a Financial Sponsor

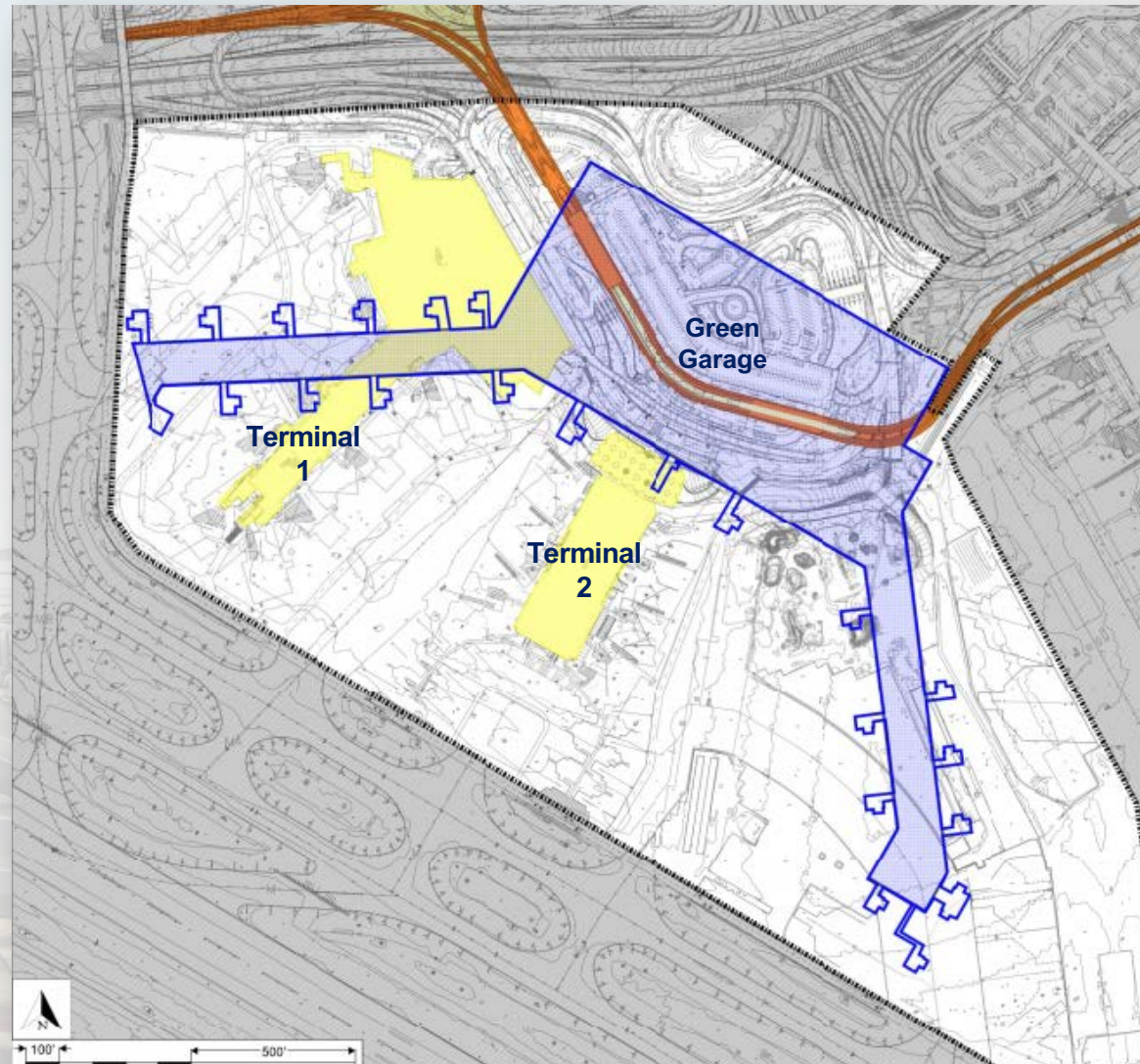
## Community Involvement



**Initiatives** on education, workforce, environmental and business development  
**JFK Airport Academy** to upskill local workforce

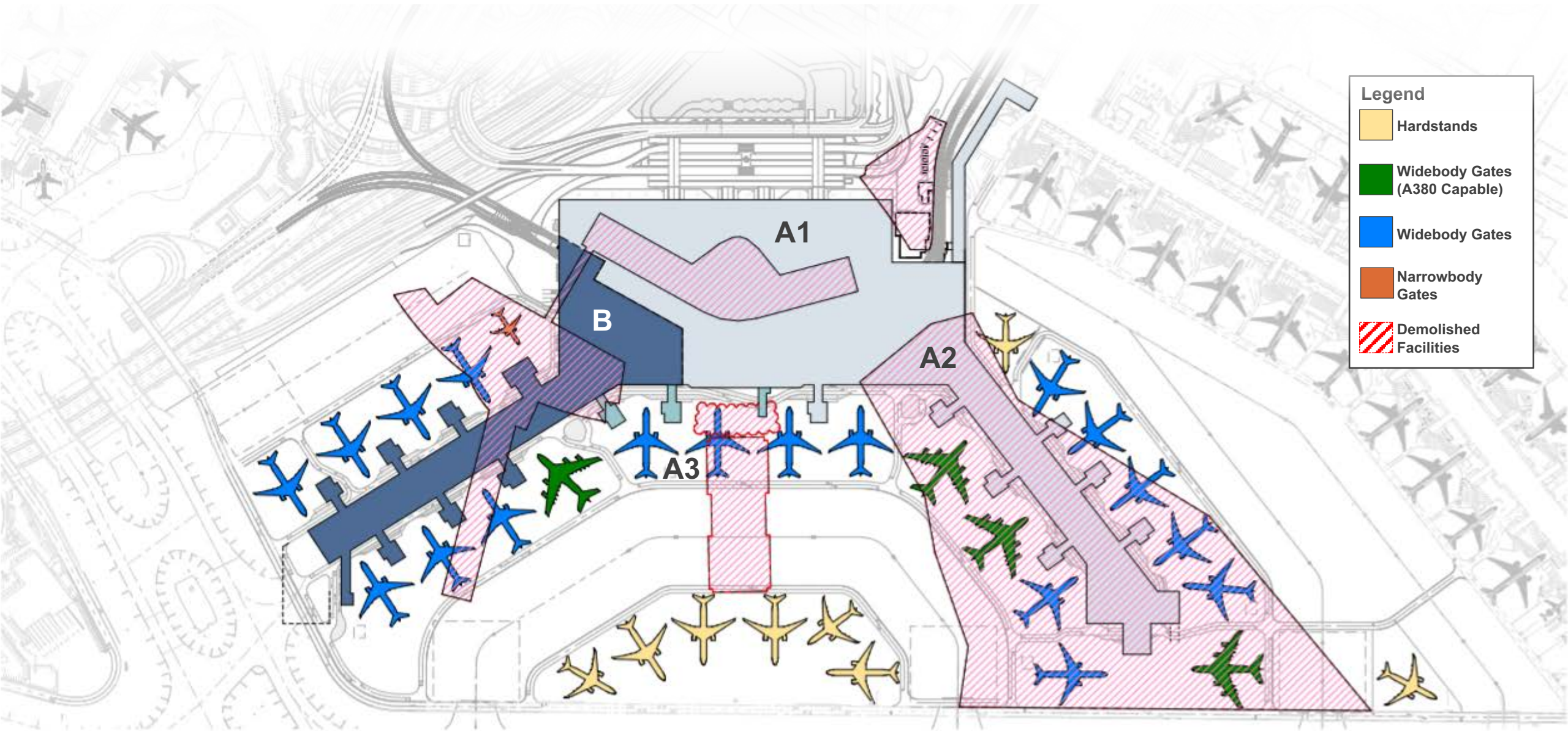


# The New Terminal One Overlay Construction





# Construction Phasing



**Legend**

- Hardstands
- Widebody Gates (A380 Capable)
- Widebody Gates
- Narrowbody Gates
- Demolished Facilities



# Ongoing Local and M/WBE Outreach

March 31	M/WLBE Virtual Information Session
April 22	Professional Women in Construction Webinar
May 12	M/WLBE Virtual Information Session - Environmental Services
June 9	M/WLBE Virtual Information Session
June 17	National Association of Minority Contractors Webinar
June 25	M/WLBE Virtual Information Session for Construction Services
July 14	M/WLBE Webinar–Construction Prequalification Assistance
July 17	M/WBE Virtual Information Session - Transportation Advisory Services
July 28	Council of Urban Real Estate & PANYNJ Webinar
Aug 13	M/WBE Virtual Information Session – Internal Audit Support Services

## Today's Event:

Sept 15 M/WLBE Virtual Information Session



**THE NEW TERMINAL ONE**  
JFK INTERNATIONAL AIRPORT

The New Terminal One at JFK International Airport

### Virtual Office Hours

🕒 45 min

🗣️ Web conferencing details provided upon confirmation.

The New Terminal One Team is hosting remote office hours every Monday to Friday from 9:00 AM to 5:00 PM.

Members of the New Terminal One Team will be available to discuss business and workforce opportunities related to the project.

To schedule a virtual meeting, please select a time slot that best suits your availability.

Select a Date & Time

September 2020

SUN	MON	TUE	WED	THU	FRI	SAT
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30			

🕒 Eastern Time - US & Canada (11:45am)



An aerial photograph of the JFK airport terminal and tarmac. The terminal is a large, modern building with a curved roof. The tarmac is filled with many airplanes parked at gates. The sky is overcast.

# **The New Terminal One at JFK**

## **Virtual Office Hours – Monday-Friday 9am-5pm**

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