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JFK Pulse

As construction moves along, we continue to urge our airport community and employees to stay updated with the latest information as changes happen regularly.

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A Message from our Leaders



Jessica Forse, Program Executive, JFK Redevelopment

As we approach the holiday season, I wanted to take a moment to express my gratitude to the people that make this project possible – all of you. The progress we’ve made on the JFK Redevelopment Program is nothing short of remarkable, and it’s all thanks to your dedication, skill, and unwavering commitment.

JFK Redevelopment has seen incredibly significant achievements over the past year. We’ve topped out steel for both Terminal 1 and Terminal 6; activated several roadways that allow us to build permanent connections into and around the airport; started driving piles for the Ground Transportation Center; and even reconfigured airside taxi lanes to advance terminal work.

All the while, we’ve maintained close relationships with the airport community, kept residents well-informed of ongoing construction, and very importantly, listened to their concerns.

Your hard work contributes directly to the legacy of a world-class airport that will serve millions, and I’m incredibly proud of all your achievements this past year.

On behalf of all of us at JFK, I wish you a wonderful holiday season and a very happy and prosperous New Year. Thank you for your continued commitment, and for shaping the future of JFK as a world-class gateway.

Teresa Rizzuto, General Manager, JFK Airport

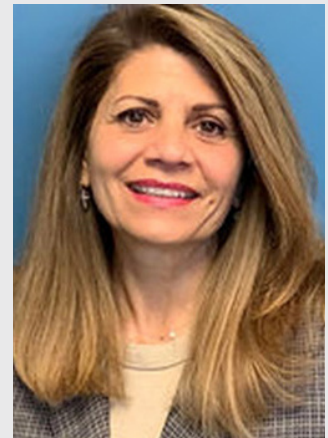
I wish to take a moment in order to thank each and every one of you for your incredible work and dedication that ensured a successful summer operation at JFK. Your labors have not gone unnoticed and proved vital to our success. As we transition into fall and the approaching holiday

season, I would like to take this opportunity to remind you that while there is a great deal of work ahead particularly with the ongoing construction, it is important that you find joy on this exciting journey.

We are transforming the airport in remarkable ways with every

step ringing us closer to a brighter future. Let us continue our mutual support, all the while taking time to reflect with moments of gratitude and happiness in the midst of all the challenges we face.

Together we are building something truly special.



Construction Updates

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Terminal 1 - South Terminal Development

New Terminal One Curtain Wall & Frontage Road



- Started the curtain wall installation on the East Pier
- Soil removal to begin further work on the terminal
- Demo, excavation, and hauling of existing soil continues
- Slab on Metal Deck and Slab on Grade Concrete have been poured
- On going installation of HVAC, fireproofing, and plumbing
- Baggage Handling System headers steel and conveyor have been installed
- Curtain wall installation continues
- Concrete Masonry Unit wall installation
- Roofing install
- Vertical Transportation installation Apron
- Demo apron concrete crushing

NTO recently issued a new RFP for a bundled facilities management contract that includes janitorial, landscaping maintenance, pest control, and related waste management services.

Interested participants may contact procurement@onejfk.com for further information on how to take part in the RFP.

East Pier Construction



New Terminal One Overview



Terminal 4 - Transformation Continues

The holdroom finishes in Concourse A and B are ongoing and expected to be finished early next year. The West retail hall construction has been completed, while ongoing construction at East retail hall with completion estimated by end of 2024. Construction also continues at the Capital One Lounge. Work on the Terrazzo floors in the bathrooms began, with hopes to be completed in the next couple weeks.

T4 Capital One Lounge Construction



Construction Updates, continued

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Steel Topping Out Ceremony At New Terminal 6



In October, New York Governor Kathy Hochul, the Port Authority, local elected officials, and JFK Millennium Partners – the consortium building a new Terminal 6 – celebrated the significant milestone at the new Terminal 6 at John F. Kennedy International Airport. The placing of the final piece of structural steel on the Terminal 6 structure is an important part of this large-scale construction project. Members of organized labor hoisted into position the final piece of structural steel for the first phase of the \$4.2 billion, 1.2-million-square-foot, state-of-the-art terminal, which when completed will anchor the airport's north side. The new Terminal 6 is a critical component of the Agency's historic \$19 billion transformation of JFK into the world-class global gateway the region deserves. The state-of-the-art Terminal 6 will feature expansive, naturally lit public spaces, cutting-edge technology, and a variety of customer-focused amenities, along with public art designed to inspire and enhance the passenger experience. The terminal is an integral part of the Port Authority's ambitious \$19 billion redevelopment plan, aimed at transforming JFK into a world-class global gateway.

The topping-out ceremony, a tradition in major construction projects, celebrated the hard work of construction professionals and organized labor in maintaining both safety and timely progress on the project. Terminal 6 is expected to open in phases, beginning in 2026 with the arrivals and departures hall and the first five gates. The second phase, which will include five more gates, is set for completion in 2028. In total, the construction of Terminal 6 is creating 4,000 jobs, including 1,800 union positions.

The JFKR program includes the creation of a New Terminal One on the airport's south, which includes the creation of a New Terminal One on the airport's south side, the modernization and expansion of Terminals 4 and 8, and an overhaul of the airport's roadway network. The redevelopment includes \$15 billion in private investment for terminals and \$3.9 billion from the Port Authority for roadway and infrastructure upgrades.

New Terminal 6



- Ongoing demolition, excavation, and hauling for existing soil at the T6 site
- Curtain walls are being installed
- Second and final skylight installed (see photos above & below)



Construction Updates, continued

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Central Substation 2



Installation on catch basins, metal wall panels, doors, hardware, curb, pavement, and sidewalks continue. Ongoing coordination with ConEdison to complete all testing/commissioning requirements and will provide ConEdison a walkthrough of Central Substation 2.

Terminal 8

Terminal 8 will soon offer the best-in-class amenities, including the premiere video lounge Gameway and Minute Suites, exclusive private suites for passengers. New concessions will open in phases in 2024 and 2025 with a recently opened Dunkin' owned by an MWBE. A first at any U.S. airport, David Chang's Peach Palace by Momofuku will serve up Asian-American cuisine and drinks. New York favorite Alidoro, operated by ACDBE M&R Concessions, will open its first airport restaurant providing specialty sandwiches to its fans. Other local tastes of New York will include the award-winning Black Tap Burgers' Black Tap Singles & Doubles, along with Black Tap Bar and its culinary take on chicken, Tender Crush. NY Creperie offers a selection of savory and sweet crepes featuring classic favorites alongside innovative creations. Famous for its delicious baked goods, New York-based Zaro's Family Bakery strives to make life a little sweeter with its Old World-style recipes for passengers. Dos Toros Taqueria will bring its Mission-style taqueria vibe with fresh, flavorful ingredients. International tastes of New York include the family-owned New York-based Caribbean quick-service restaurant Golden Krust, serving up the authentic bold flavors of the islands.



Roadways, Utilities, & Ground Transportation Center

Roadways, Utilities, and Ground Transportation Center (RUGTC) activates a portion of its roadway network by implementing modifications to access from the inbound JFK Expressway (JFKE) to all areas of Terminal 4. This modification requires inbound customers on the JFKE to follow a new route, approximately 1.5 miles long, to access the terminal as it connects the inbound JFKE to the outbound Van Wyck Expressway (VWE). Terminal 4 customers now enter a dedicated lane to the VWE Exit A and follow signage to the terminal via the inbound VWE. All customers inbound to Terminal 4 Arrivals, Departures, or Parking access these areas from the inbound VWE. The second change being implemented is the opening of a new roadway connecting the inbound VWE to Terminal 4 Arrivals & Loading Dock. This new roadway requires all customers seeking Terminal 4 Arrivals & Loading Dock to continue on the inbound VWE past the exit for Terminal 4 Departures to access Arrivals.



Community Outreach Events

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Girls in Aviation

In October, the JFK Redevelopment Program proudly hosted its third annual Girls in Aviation Day, themed “Young Women Soaring to New Heights,” at JFK Airport. The event was designed to inspire and educate young girls from kindergarten through twelfth grade, offering them a hands-on experience in the dynamic world of aviation. The nearly 90 girls that attended were involved in interactive workshops guided by aviation professionals. The day began with a warm welcome from the JFK Redevelopment Outreach team, followed by inspiring words from General Manager of JFK Airport, Teresa Rizzuto. Additional remarks were made by Sylvia Rodriguez, Managing Director of American Airlines and Natasha Turner, Project Manager JFK Redevelopment. The girls were given an airside tour showcasing all JFK terminals, passing by the New Terminal One, and Future Terminal 6. The girl’s excitement really kicked into high gear when their next stop was at the American Airlines Hangar, where a majestic Boeing 777-300 was parked. They had the opportunity to explore every corner of the aircraft, from the flight deck to the luxurious first-class

cabins, even getting a rare peek at the crew’s sleeping quarters. Outside, the girls observed aircraft mechanics perform maintenance on an engine, providing a closer look at the technical side of aviation. The tour ended at the Administration Building where they were welcomed by special guests, Ms. Jabili Kandular, Miss New Jersey USA 2024, and a private pilot. The rest of the afternoon featured an engaging panel discussion with professional women in aviation who shared their journey in aviation and provided great insight into the multitude of fields they could work in within aviation. The girls also built Lego model aircraft, wooden airplanes, participated in drone exercises, and tackled aviation-themed workbooks. The entire day was made possible through the generous support of our partners and sponsors including Women in Aviation, American Airlines, Delta Air Lines, JFKIAT (Terminal 4), Cradle of Aviation, The New Terminal One, URW, Alstom Group, JMP, JFK Terminal 8, JetBlue Airways, Aviation High School, August Martin High School, CUNY York College, Vaughn College of Aeronautics, M&R Concessions, Pizza Port, Sensitive Treasure by Lynn, and KisKreations.

Advisory Council Meeting

In September, the JFK Redevelopment Outreach Team hosted the JFK Redevelopment Community Advisory Council meeting at the Robert Ross Johnson Family Life Center. Dr. Stacie NC. Grant, the JFK Redevelopment Facilitator, kicked off the meeting with opening remarks. Congressman Gregory W. Meeks and Queens Borough President Donovan Richards representative Shurn Anderson, welcomed participants and highlighted the importance of community engagement in the redevelopment process. Akshar Patel, Co-Managers of External Affairs and Community Outreach, provided greetings and shared insights on ongoing outreach efforts to keep the community informed and involved. Representatives from the Port Authority of New York & New Jersey outlined key project milestones, while the compliance consultants presented reports on diversity efforts in contracting, highlighting the participation of Minority and Women-Owned Business Enterprises (MWBE) and Local Business Enterprises (LBE). Additionally, Crescent Consulting discussed local workforce integration into the project. Terminal developers presented updates on their progress, and various community initiatives aimed at keeping residents informed and engaged.

JFK Redevelopment
Community Information Center

144-33 Jamaica Ave. Jamaica, NY
Phone: 718-244-3834

Hours of Operation

Tuesday	9 am – 5 pm
Wednesday	9 am – 5 pm
Thursday	9 am – 5 pm

*Mondays and Fridays are virtual work days
for the Community Information Center staff

www.anewjfk.com
jfkdevelopment@panynj.gov